

BUDGET 2019/20

Context for the FY2019/20 Budget

Board of Governors, October 5, 2018

Presentation Outline

Budget Context 2019/20

- Starting Point
- Demographic Trends
- Enrolment Trends
- Tuition Fee Comparators
- FY2019/20 Budget Assumptions
- Questions Period
- Appendices

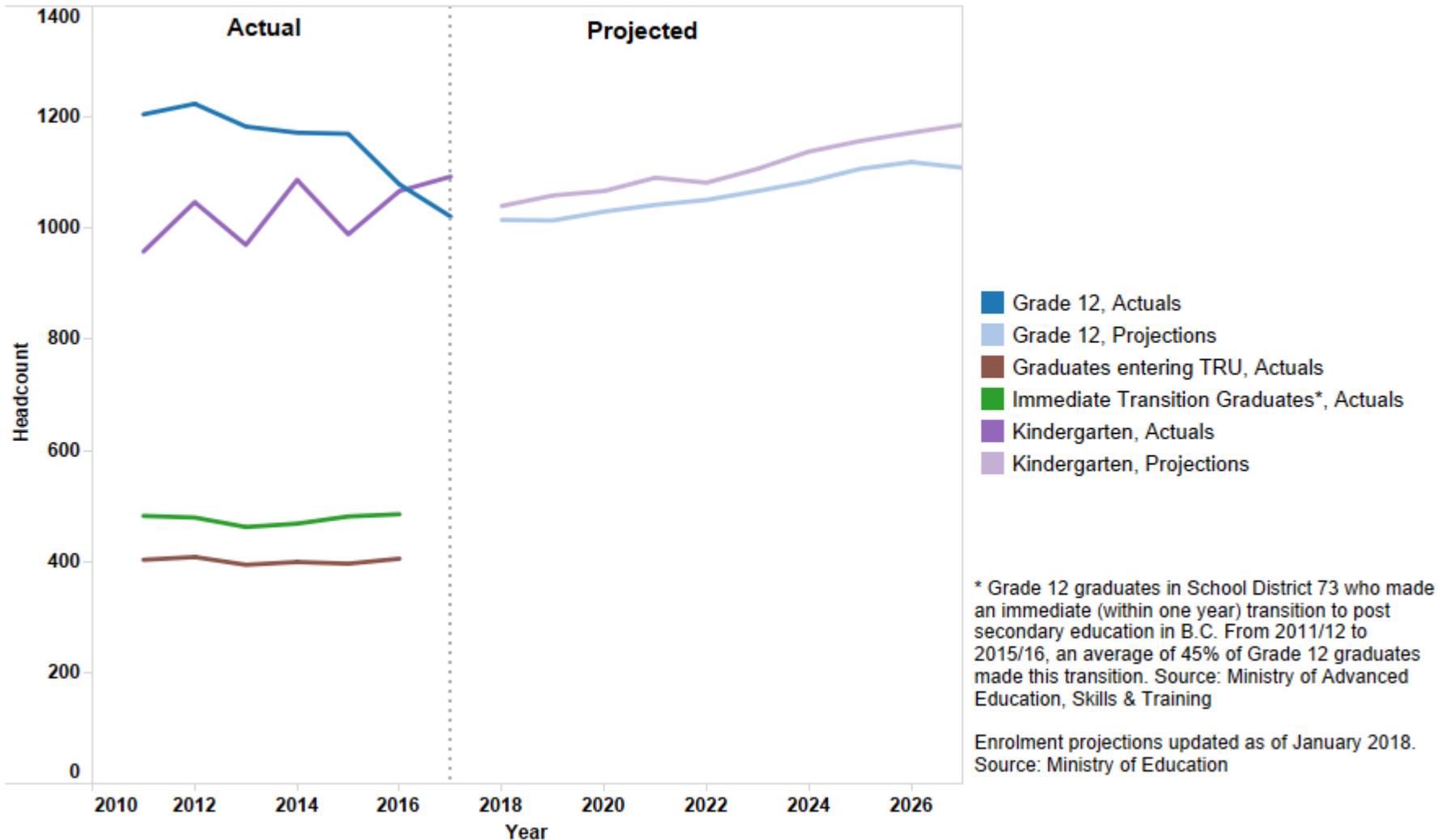
Starting Point:

- No operating budget cuts planned for FY2019/20
- AEST has no tolerance for deficit budgets
- AEST prescribes increases for domestic tuition and fees; TRU does so for international tuition and fees
- TRU has accumulated surpluses it cannot use for annual operating expenses
- Continued inflationary pressures on operating budgets
- Demography in primary catchment area continues to decline
- International enrolment is at an all-time high (but is always uncertain....e.g. Saudi Arabia)
- On-campus domestic enrolment is stagnant/declining
- Domestic Open Learning enrolment continues to grow
- Outlook for future enrollment overall is remains optimistic

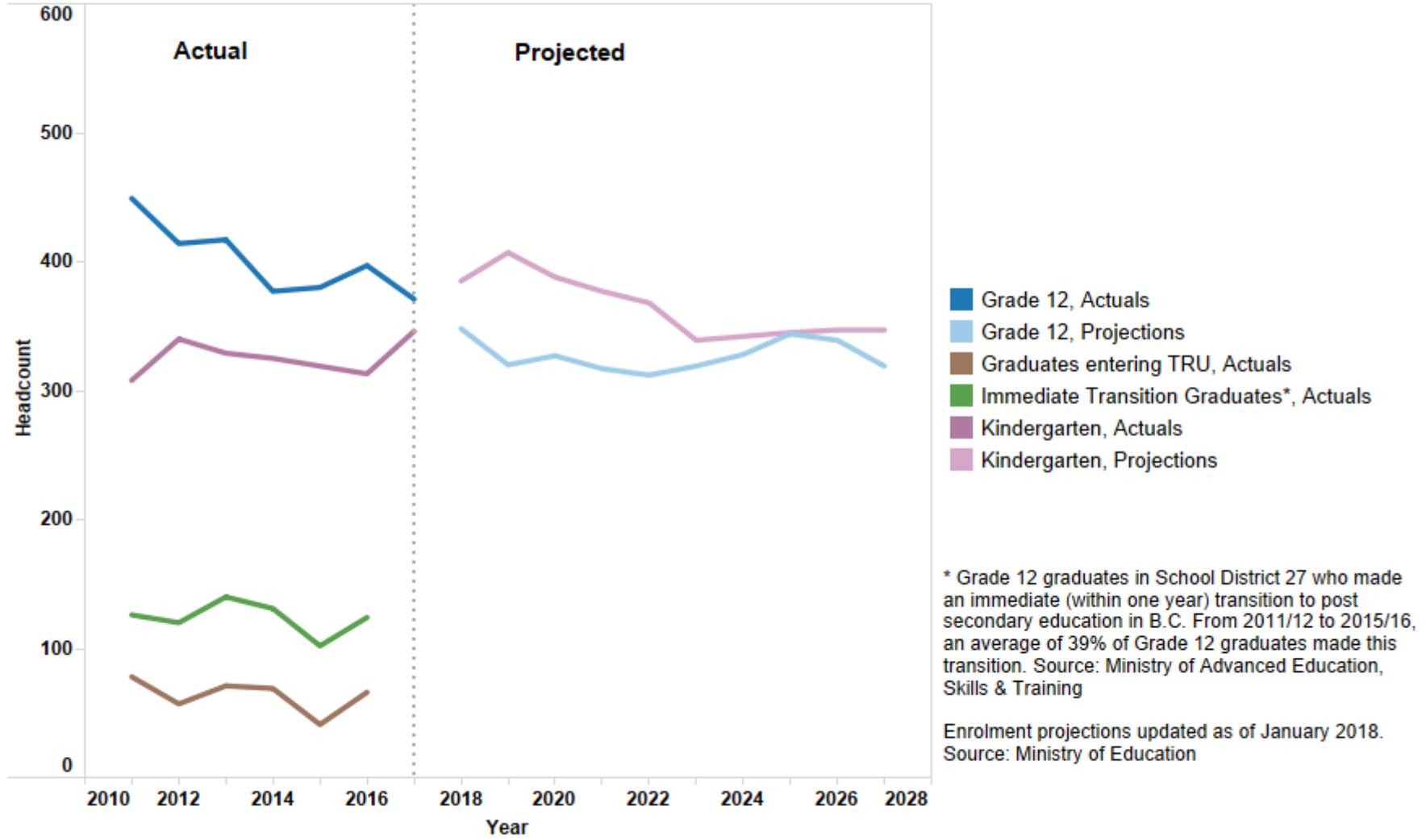
BUDGET 2019/20:

Demographic Trends

Kindergarten and Grade 12 Enrolment Projections – SD73 (Kamloops)



Kindergarten and Grade 12 Enrolment Projections – SD27 (Williams Lake)



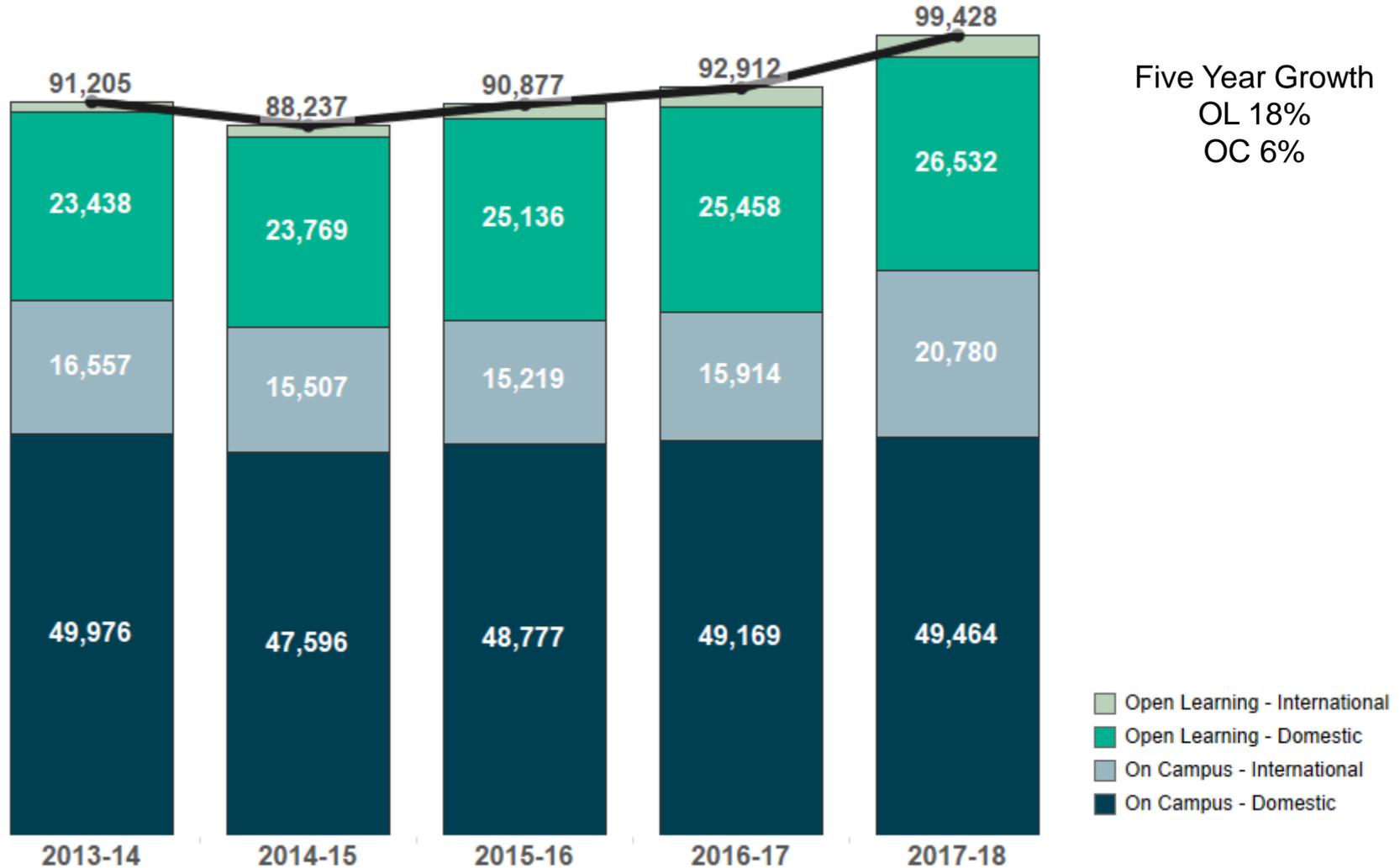
* Grade 12 graduates in School District 27 who made an immediate (within one year) transition to post secondary education in B.C. From 2011/12 to 2015/16, an average of 39% of Grade 12 graduates made this transition. Source: Ministry of Advanced Education, Skills & Training

Enrolment projections updated as of January 2018. Source: Ministry of Education

BUDGET 2019/20:

Enrolment Trends

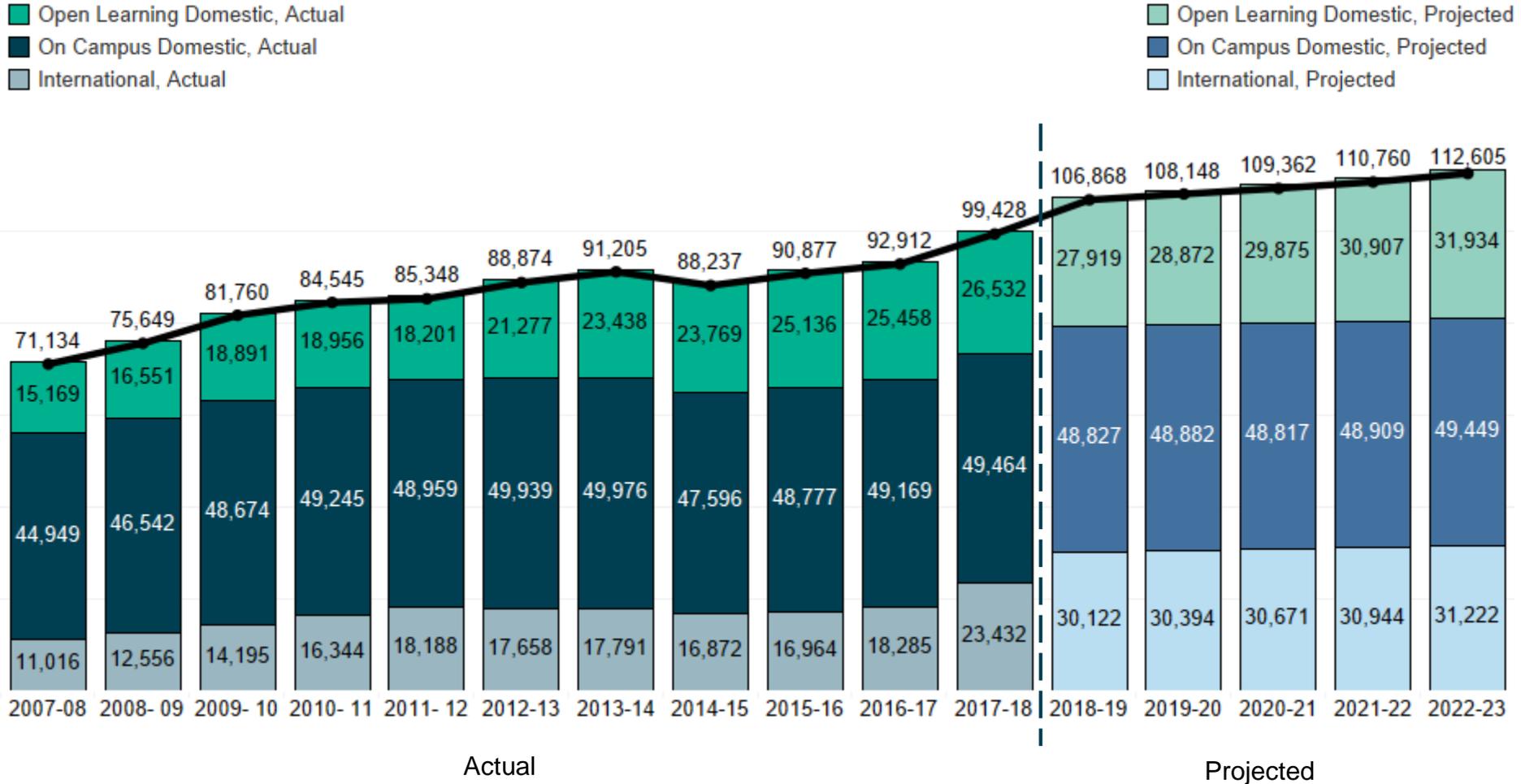
Institutional Fiscal Year Course Enrolments



Note: Regional Centres, Continuing Education and offshore activity is not included.

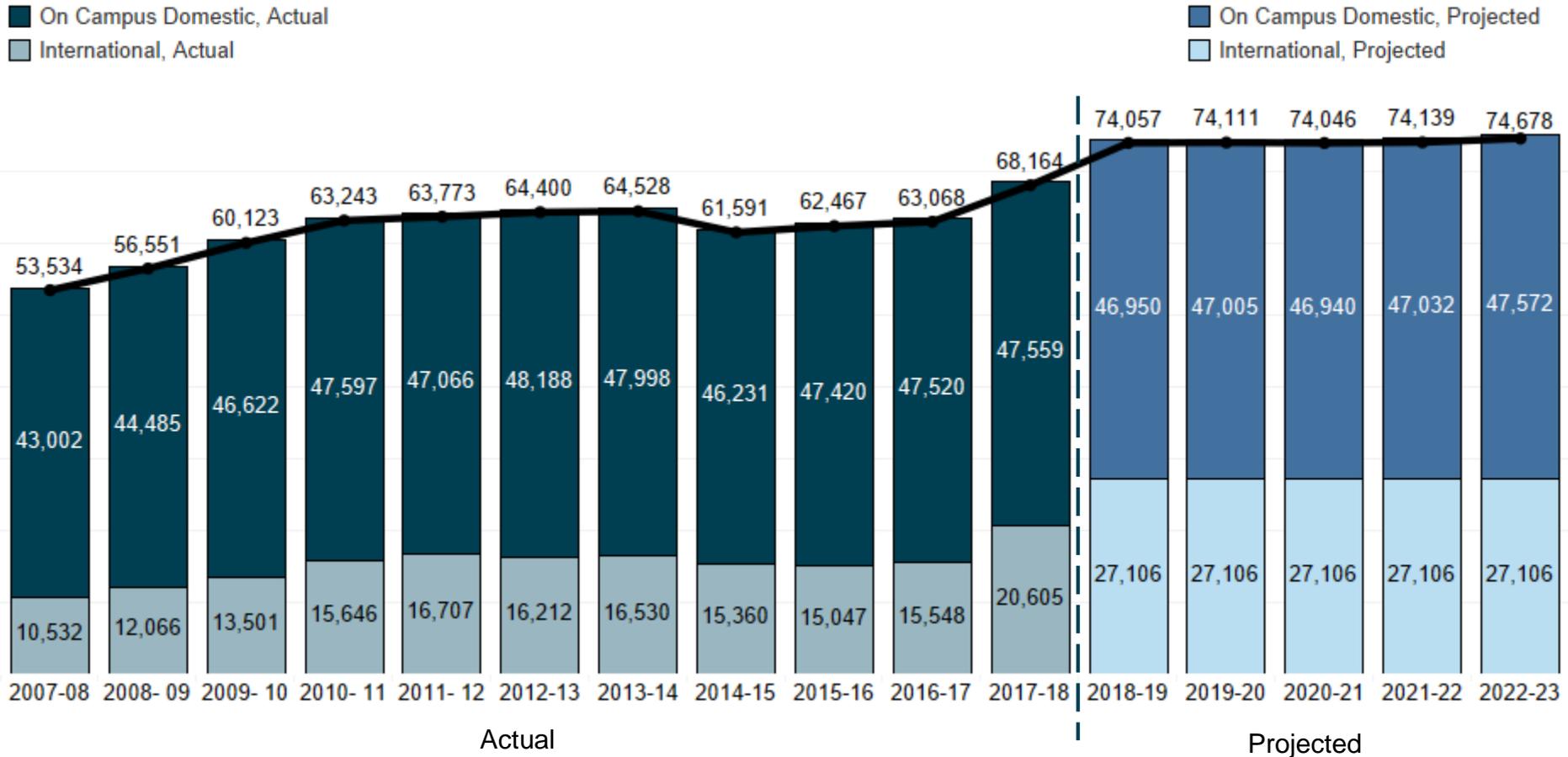
Source: TRU Integrated Planning & Effectiveness enrolment reports

Institutional Fiscal Year Course Enrolments and 5 Year Projections



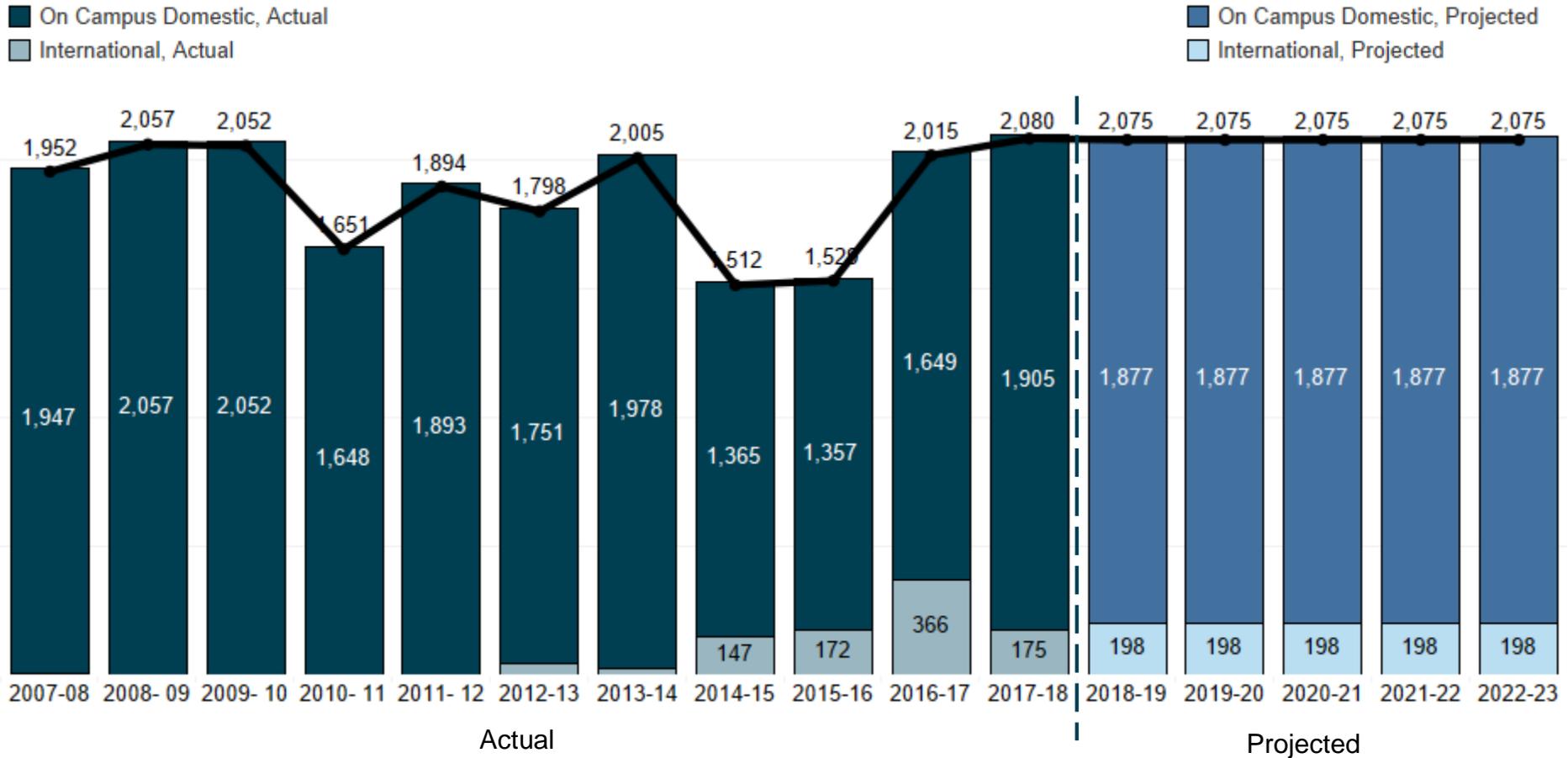
Note: Regional Centres, Continuing Education and offshore activity is not included.
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

Kamloops On-Campus Fiscal Year Course Enrolments and 5 Year Projections



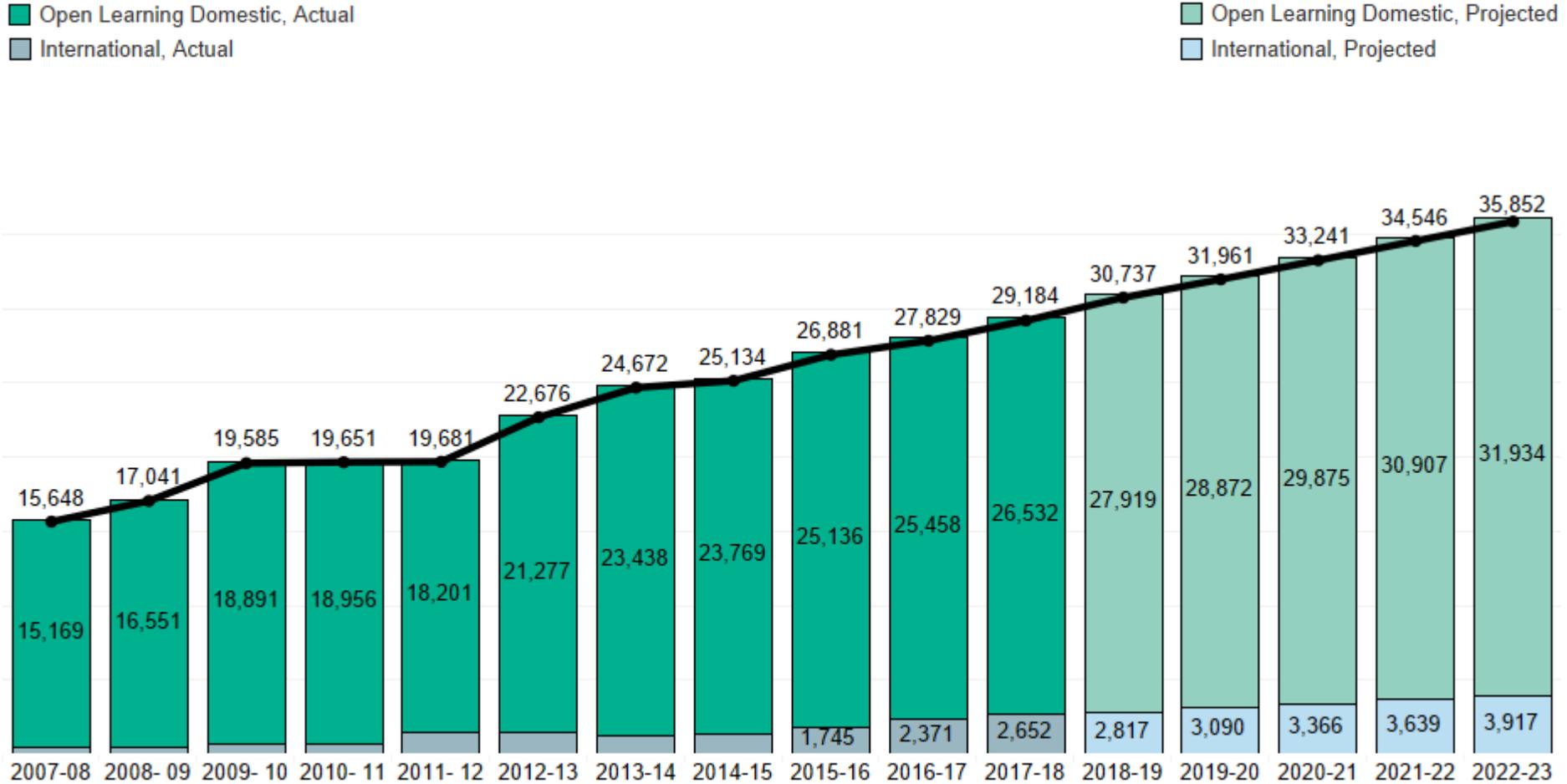
Note: Regional Centres, Continuing Education and offshore activity is not included.
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Fall 2016 Projections

Williams Lake On-Campus Fiscal Year Course Enrolments and 5 Year Projections



Note: Regional Centres, Continuing Education and offshore activity is not included.
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Fall 2016 Projections

Open Learning Fiscal Year Course Enrolments and 5 Year Projections



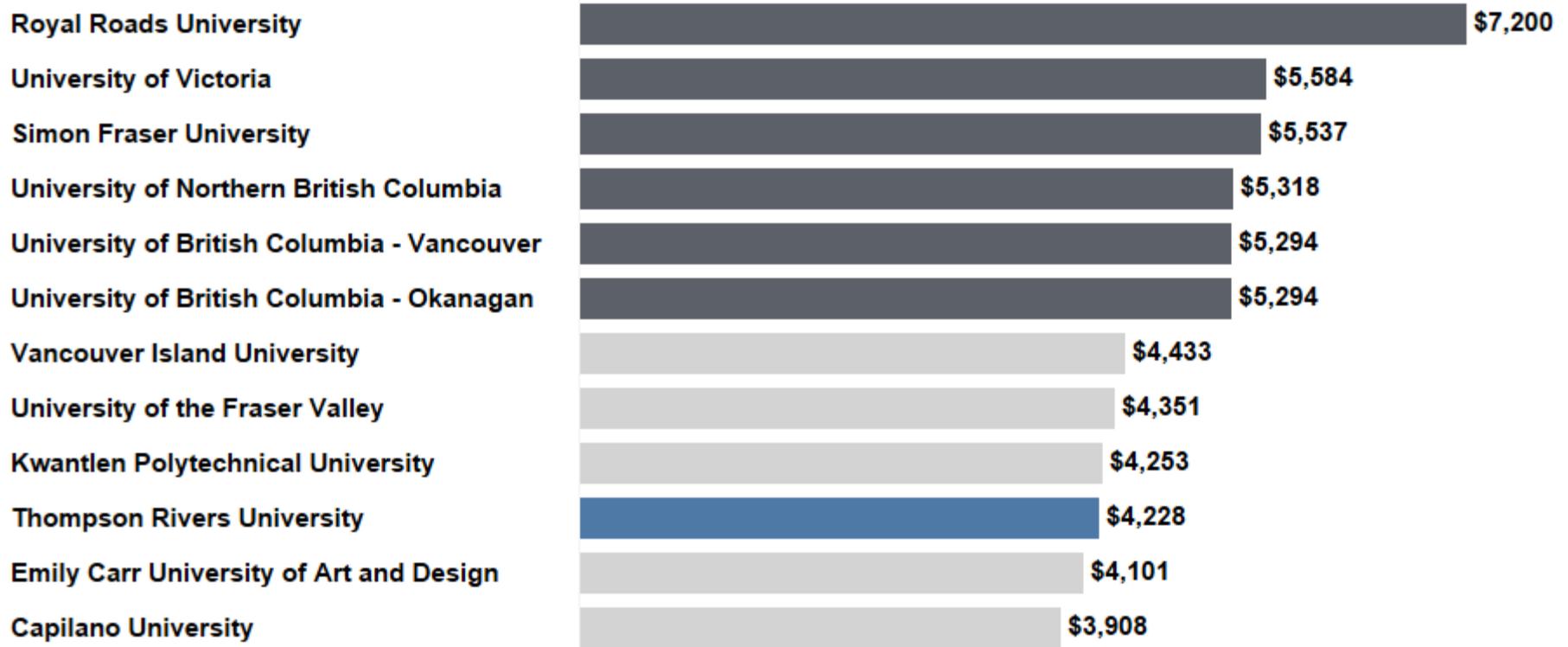
Note: Regional Centres, Continuing Education and offshore activity is not included.
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2016 Projections

BUDGET 2019/20:

Tuition & Fee Comparators

Tuition Comparison for BC Institutions

(Domestic, Bachelor of Arts, Full Time, Fall & Winter 2018/19)



Source: AVED 2018/19 Tuition Amounts

■ Thompson Rivers University
■ BC Teaching Universities
■ BC Research Universities

Tuition & Fees Comparison for BC Institutions

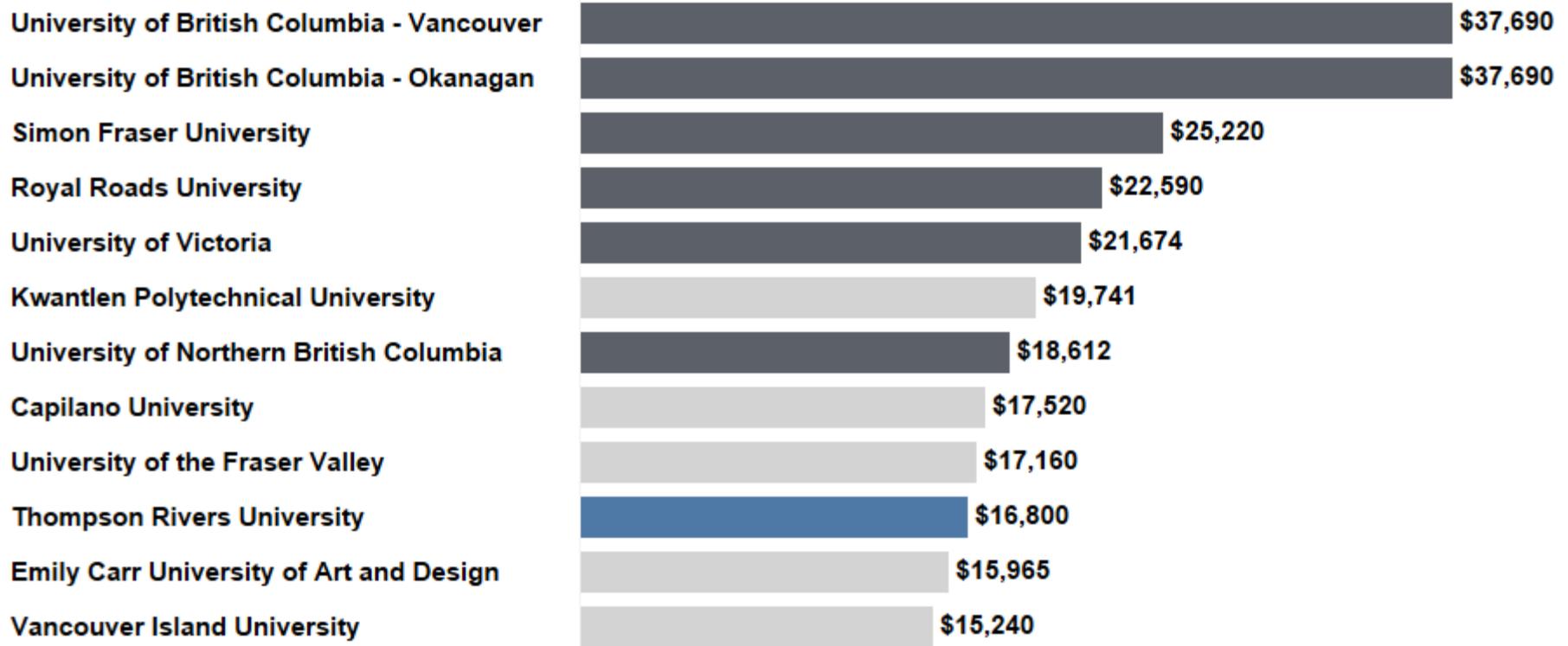
(Domestic, Bachelor of Arts, Full Time, Fall & Winter 2018/19)

		Tuition	Fees	Total
Royal Roads University		7,200	895	8,095
University of Victoria		5,584	1,006	6,590
University of Northern British Columbia		5,318	1,016	6,334
Simon Fraser University		5,537	790	6,327
University of British Columbia - Vancouver		5,294	998	6,292
University of British Columbia - Okanagan		5,294	895	6,188
Thompson Rivers University		4,228	1,213	5,441
University of the Fraser Valley		4,351	1,040	5,391
Emily Carr University of Art and Design		4,101	1,264	5,365
Kwantlen Polytechnical University		4,253	1,083	5,337
Capilano University		3,908	1,170	5,078
Vancouver Island University		4,433	622	5,055

■ Thompson Rivers University
■ BC Teaching Universities
■ BC Research Universities
■ Fees

Tuition Comparison for BC Institutions

(International, Full Time, Fall and Winter, 2018/19)



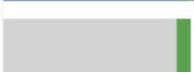
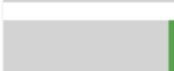
Note: Includes tuition only.

Source: TRU World & Institution websites

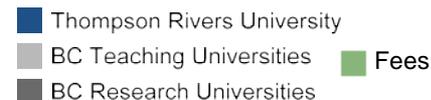
■ Thompson Rivers University
■ BC Teaching Universities
■ BC Research Universities

Tuition & Fees Comparison for BC Institutions

(International, Full Time, Fall and Winter, 2018/19)

		Tuition	Fees	Total
University of British Columbia - Vancouver		37,690	998	38,688
University of British Columbia - Okanagan		37,690	895	38,585
Simon Fraser University		25,220	790	26,011
Royal Roads University		22,590	895	23,485
University of Victoria		21,674	1,006	22,680
Kwantlen Polytechnical University		19,741	1,083	20,824
University of Northern British Columbia		18,612	1,016	19,628
Capilano University		17,520	1,170	18,690
University of the Fraser Valley		17,160	1,040	18,200
Thompson Rivers University		16,800	1,213	18,013
Emily Carr University of Art and Design		15,965	1,264	17,229
Vancouver Island University		15,240	622	15,862

*Note: Includes tuition, institutional fees, and student union fees.
Source: TRU World & Institution websites*



BUDGET 2019/20: Assumptions

2019/20 – 2021/22 Global Assumptions (%)

Assumption	2019/20	2020/21	2021/22
Grants	Wage Mandate & NPH DCC's	Wage Mandate & NPH DCC's	Wage Mandate & NPH DCC's
Tuition – Domestic (enrolment)	0.1%	(0.1)%	0.2%
Tuition – Domestic (fee increase)	2.0%	2.0%	2.0%
Tuition – International (enrolment)	0.0%	0.0%	0.0%
Tuition – International (fee increase)	3.0%	3.0%	3.0%
Lab & Course Fees (enrolment)	0.1%	(0.1)%	0.2%
Lab & Course Fees (fee increase)	2.0%	2.0%	2.0%
Other Revenue	2.0%	2.0%	2.0%
Compensation & Benefits	2.0%	2.0%	2.0%
Non-Compensation – Inflation	2.1%	2.1%	2.1%

19/20 Revenue Assumptions

Provincial Grant

- Funding for Wage Settlements
- New Programs (Engineering)

ITA Grant

- No New Programs Funded at this time

Domestic Tuition

- IPE Enrolment Projections
- 2% Annual Rate Increase

International Tuition

- IPE Enrolment Projections
- 3% Proposed Rate Increase

Lab and Course Fees

- Align with Enrolment & Tuition increases

Sales Revenue

- Book Store, Residences

Contract Revenue

- TRU World, Trades, Williams Lake & Regions

19/20 Expenditure Assumptions

Compensation & Benefits

Faculty Tenure/Tenure Track

- Increments and Progressions thru Scales
- Collective Agreement Mandate (2% held at Institution until settled)

Sessional and PTIC

- Collective Agreement Mandate (2% held at Institution until settled)

Open Learning Faculty Members (OLFM)

- IPE Enrolment Projections
- Collective Agreement Mandate (2% held at Institution until settled)

Support

- Collective Agreement Mandate (2% held at Institution until settled)

Excluded

- Increments (pay bands AL-BL)
- GWI (2% held at Institution until settled)

Non-Salary Expenditures

- Increases for new building operating costs and amortization
- Inflation Increases (held at Institution and Executive Portfolio)

19/20 Budget Projections (000's)

	2017/18 Actual	2018/19 Budget	2019/20 Projection	2020/21 Projection	2021/22 Projection
Provincial Grants	\$71,486	\$73,453	\$74,050	\$76,050	\$78,050
Grants Other	11,203	12,089	13,492	13,492	13,492
Tuition Domestic – Ugrad	35,131	35,775	36,616	37,647	38,725
Tuition Domestic – Grad	2,523	2,724	3,289	3,630	3,845
Tuition International – Ugrad	36,846	47,779	51,056	52,846	54,691
Tuition International - Grad	3,814	4,771	5,750	5,923	6,100
Lab & Course Fees	12,163	12,333	12,574	12,882	13,139
Sales Revenue	18,239	18,244	20,144	20,414	20,690
Interest & Other Revenue	12,487	10,985	10,745	10,933	11,124
Internal Sales & Transfer	3,714	2,895	3,399	3,458	3,517
Revenue Total	\$207,606	\$221,048	\$231,115	\$237,275	\$243,373

19/20 Budget Projections (000's)

	2017/18 Actual	2018/19 Budget	2019/20 Projection	2020/21 Projection	2021/22 Projection
Faculty Tenure/Tenure Track	\$40,998	\$44,706	\$46,402	\$48,130	\$49,892
Sessional/PTIC	9,938	8,422	8,587	8,759	8,934
Faculty Benefits	9,422	11,113	11,336	11,562	11,794
Open Learning Faculty Members	6,308	6,515	6,645	6,778	6,913
OLFM Benefits	1,254	1,303	1,329	1,356	1,383
Support	23,516	24,809	25,437	25,946	26,465
Support Benefits	5,448	6,094	6,199	6,323	6,449
Excluded	18,379	18,997	19,830	20,427	21,035
Excluded Benefits	3,581	3,698	3,775	3,851	3,928
Other	431	3,520	432	432	432
Vacancies/Unspent Contingencies	-	(5,000)	-	-	-
Compensation Total	\$119,275	\$124,177	\$129,972	\$133,564	\$137,225

19/20 Budget Projections (000's)

	2017/18 Actual	2018/19 Budget	2019/20 Projection	2020/21 Projection	2021/22 Projection
Professional Fees & Contracted Services	\$17,518	\$18,389	\$19,078	\$19,479	\$19,888
Building, Equip, Ops & Maint.	14,282	12,777	13,378	14,259	14,558
Operating Supplies	8,841	7,686	7,882	8,047	8,216
Travel & Training	5,721	5,742	5,880	6,004	6,130
Advertising, Promo & Recruitment	3,139	3,052	3,119	3,184	3,251
Bursaries, Awards & Scholarships	4,725	4,513	4,560	4,612	4,664
Cost of Goods Sold	7,529	7,101	7,259	7,411	7,567
Amortization	7,076	8,178	8,697	8,997	9,597
Other Expenditures	5,308	8,780	7,466	7,540	7,616
Unspent Contingencies	-	(3,800)	-	-	-
Non-Compensation Total	\$74,139	\$ 72,418	\$77,319	\$79,533	\$81,487
Accounting Surplus	\$14,192	\$24,453	\$23,824	\$24,178	\$21,523
Capital Spending	(5,138)	(31,113)	(20,300)	(20,000)	(20,000)
Net	\$9,054	\$(6,660)	\$3,524	\$4,178	\$1,523

BUDGET 2019/20:

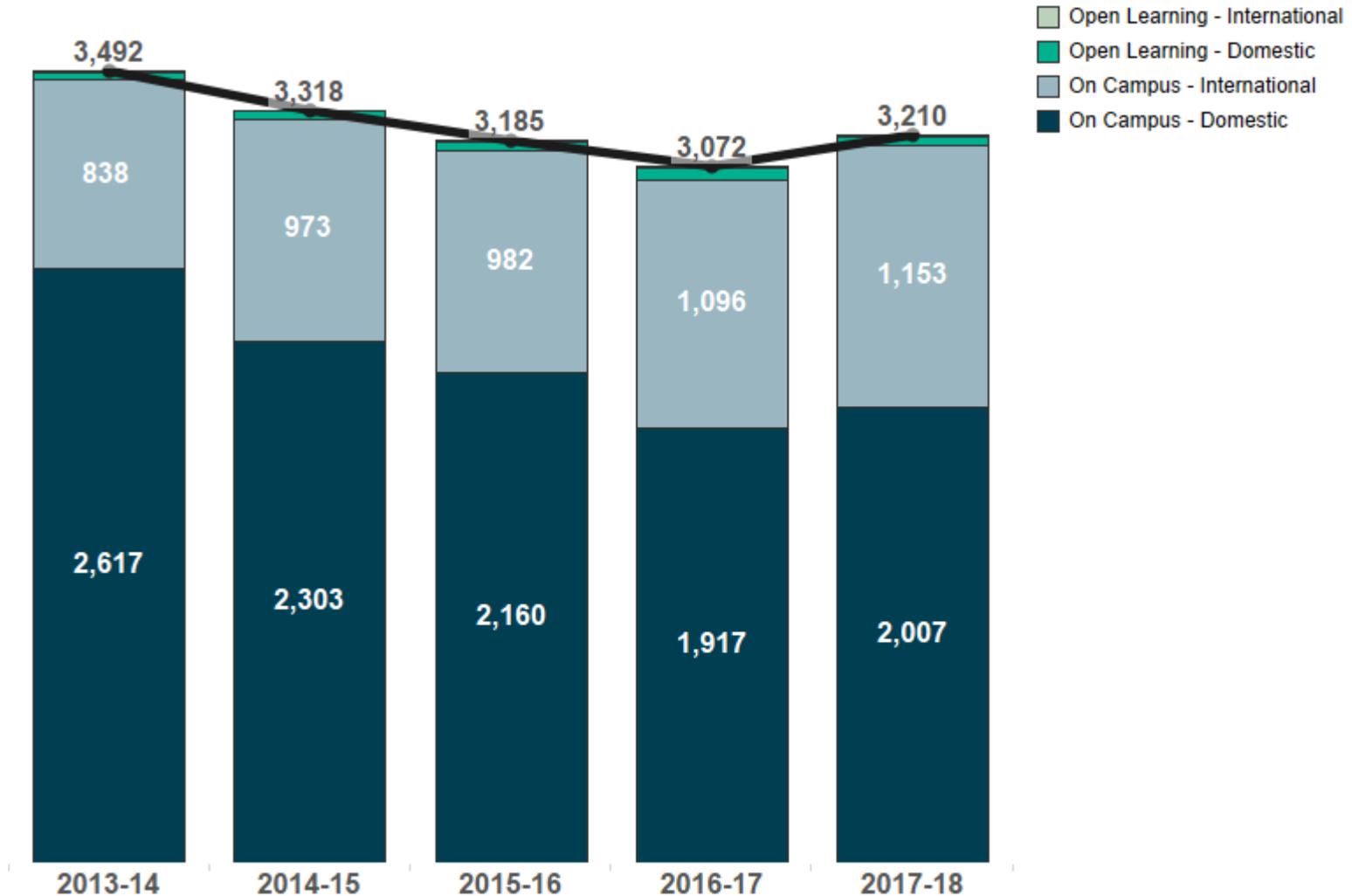
Appendices

- Fiscal Year Enrolments (By Faculty/School)
- Fiscal Year Enrolment Projects (By Faculty/School)
- Average Class Size (By Faculty/School)
- 2015/16 CAUBO Comparators

BUDGET 2019/20:
Fiscal Year Course
Enrolments by
Faculty/School

TRU Fiscal Year Course Enrolments

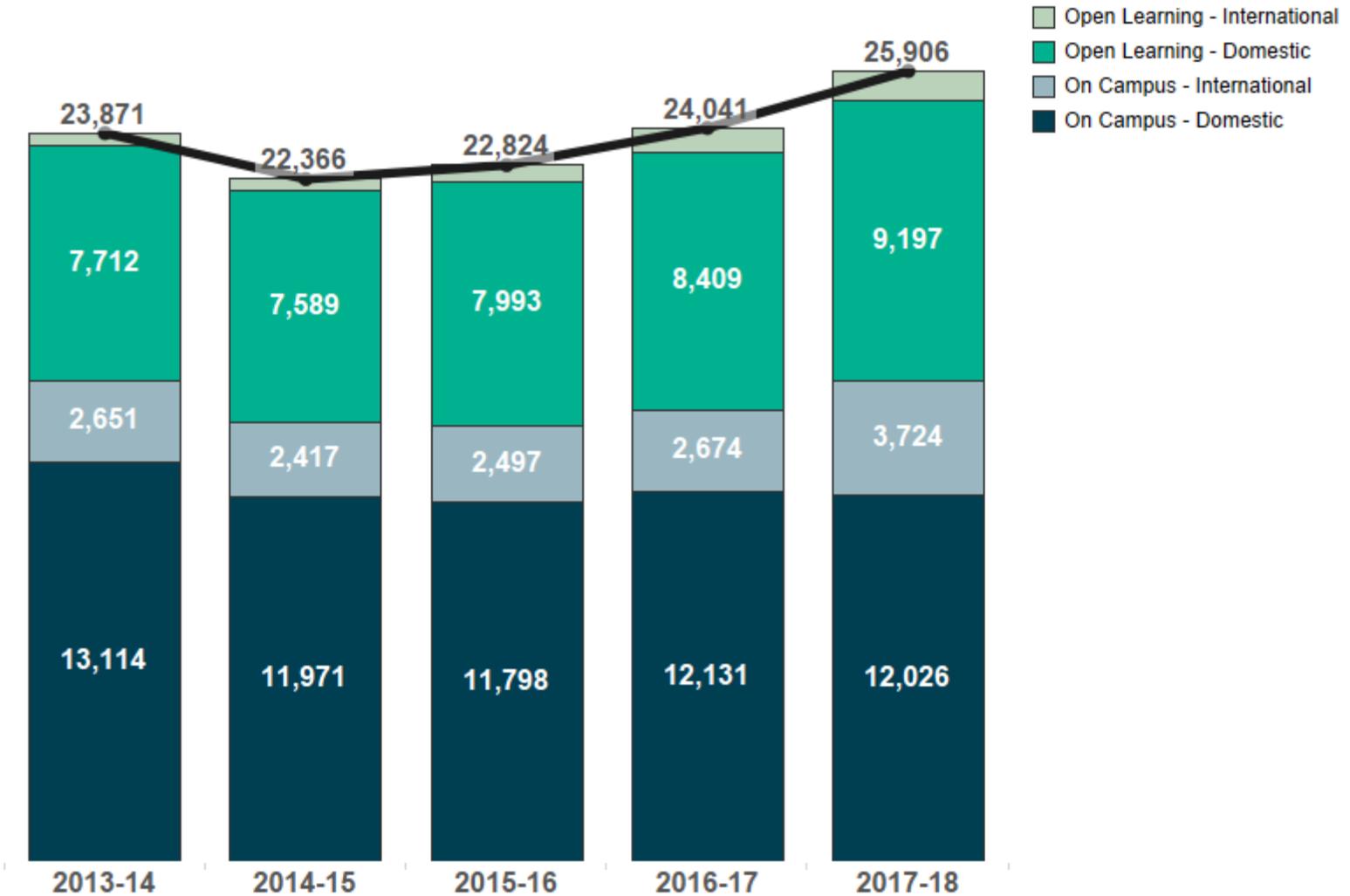
Faculty of Adventure, Culinary Arts & Tourism



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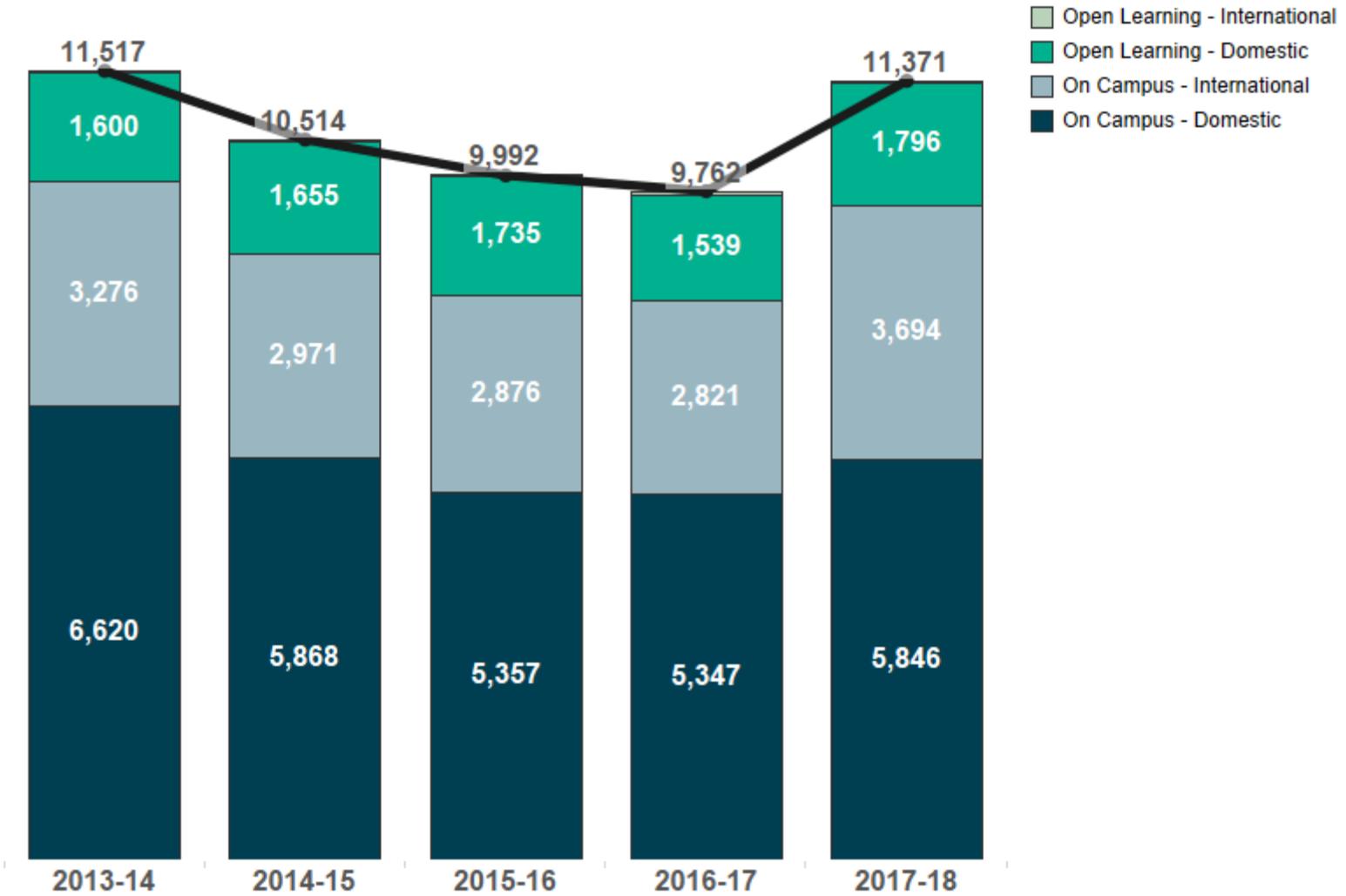
Source: TRU Integrated Planning & Effectiveness enrolment reports

TRU Fiscal Year Course Enrolments Faculty of Arts



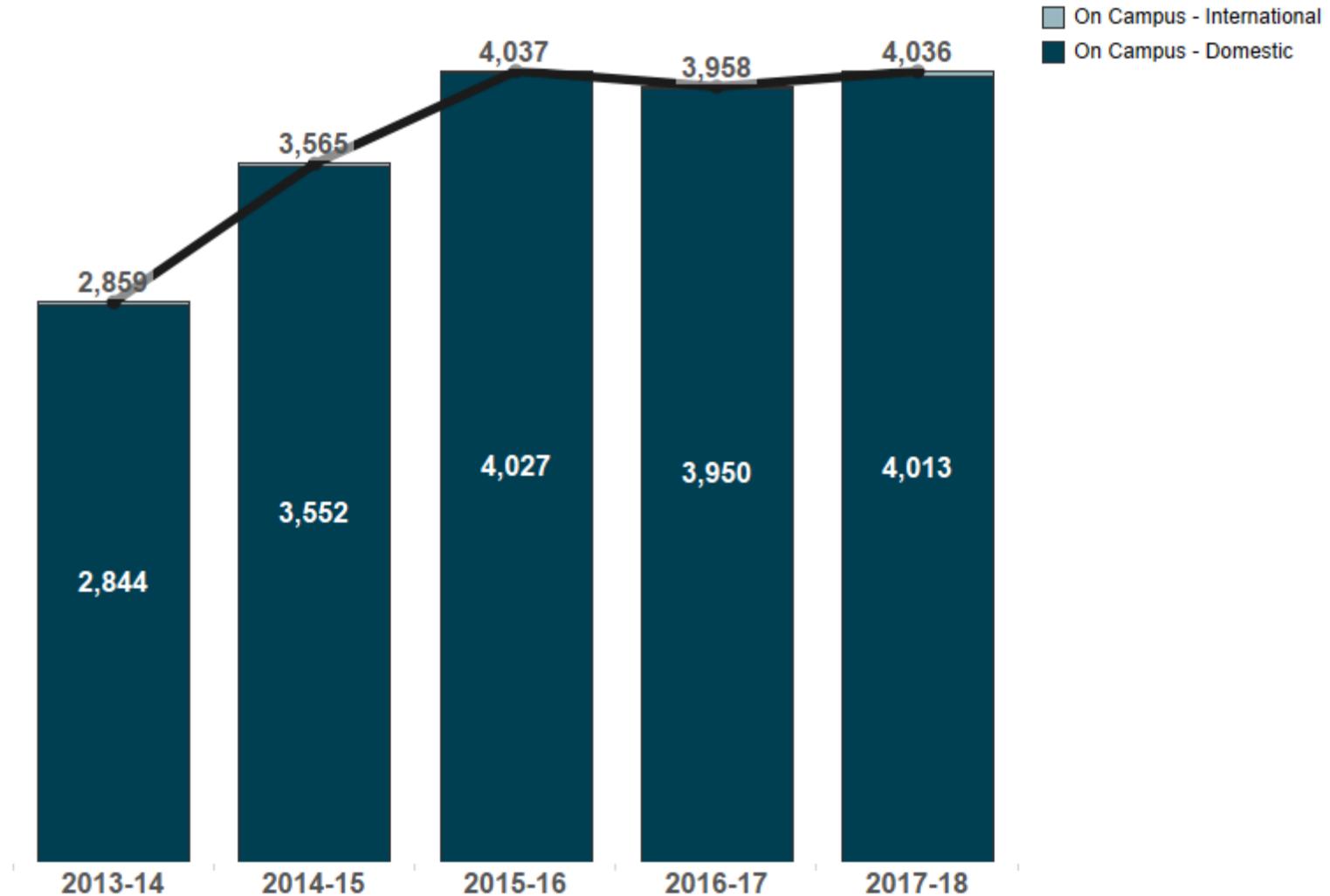
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Source: TRU Integrated Planning & Effectiveness enrolment reports

TRU Fiscal Year Course Enrolments Faculty of Education & Social Work



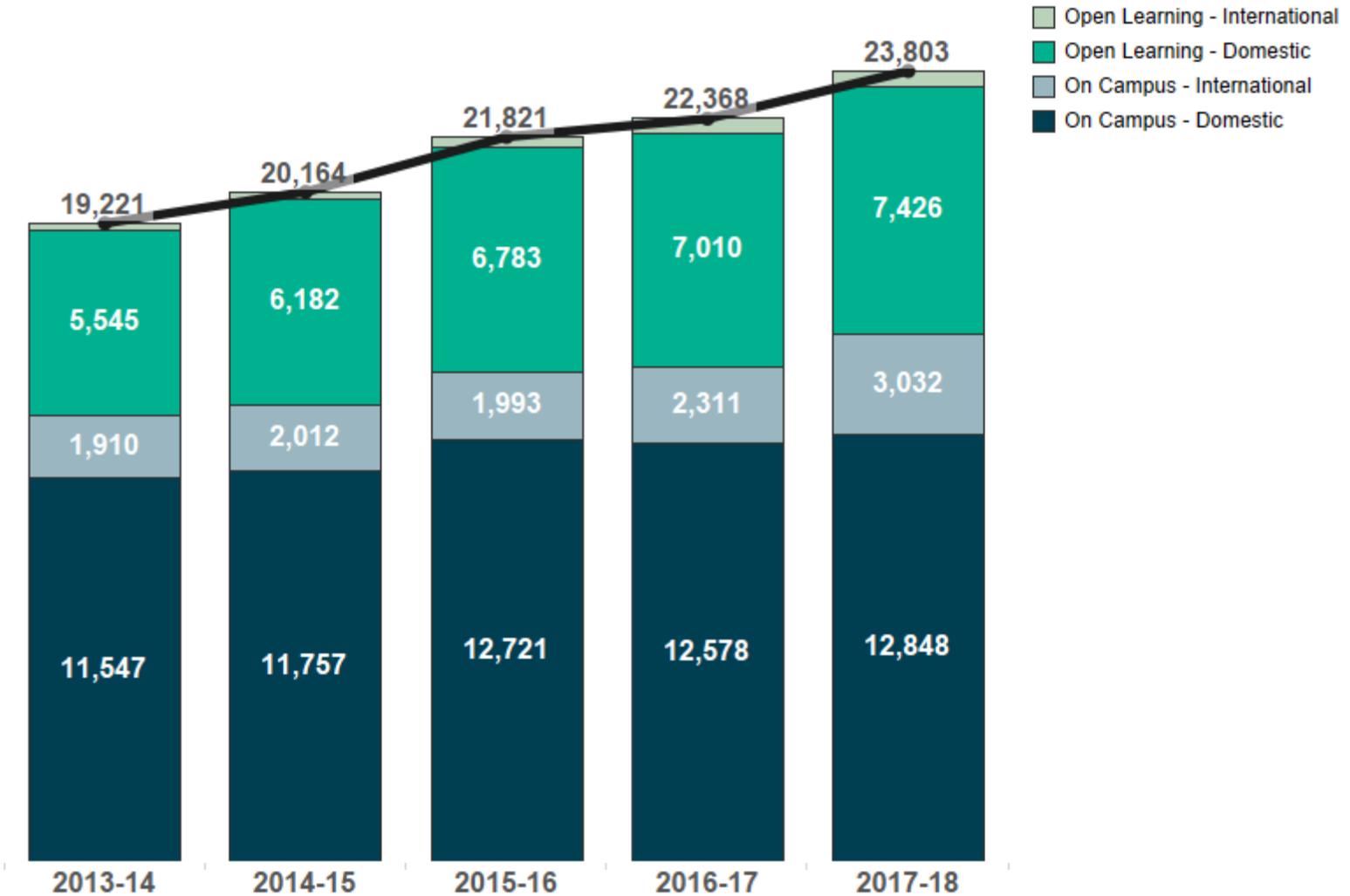
Note: Regional Centres, Continuing Education and offshore activity is not included.
Source: TRU Integrated Planning & Effectiveness enrolment reports

TRU Fiscal Year Course Enrolments Faculty of Law



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Source: TRU Integrated Planning & Effectiveness enrolment reports*

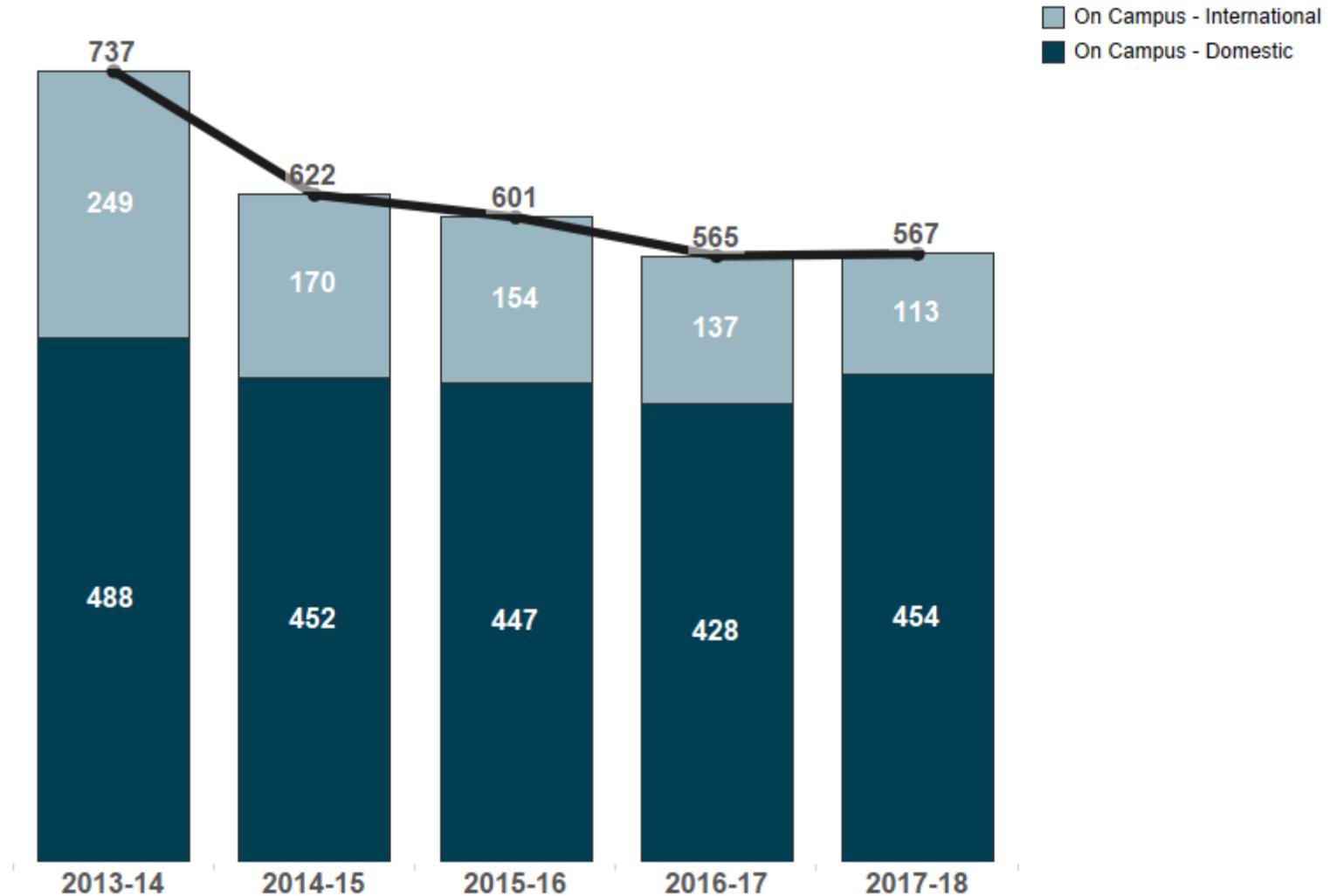
TRU Fiscal Year Course Enrolments Faculty of Science



Note: Regional Centres, Continuing Education and offshore activity is not included.

Source: TRU Integrated Planning & Effectiveness enrolment reports

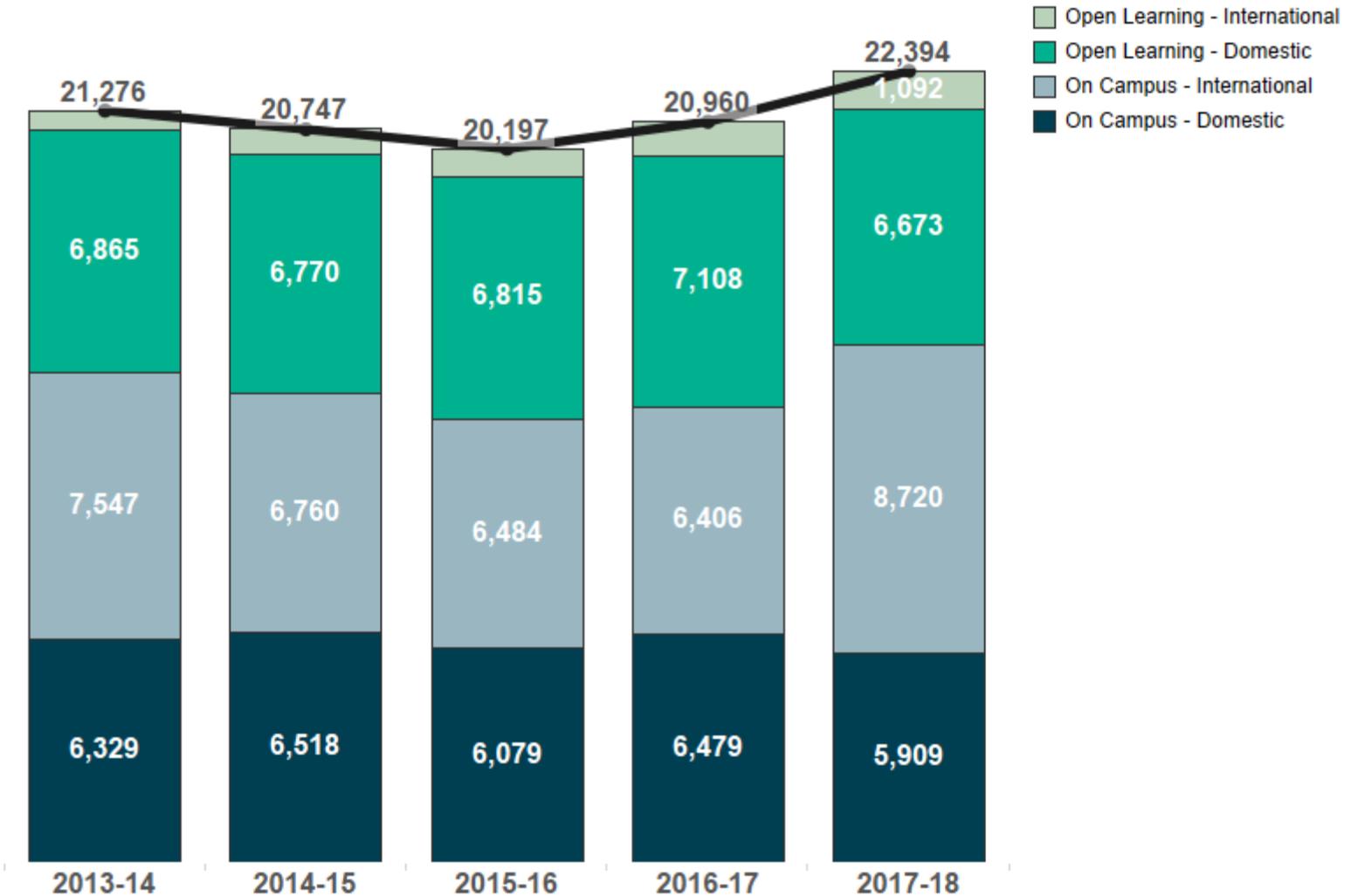
TRU Fiscal Year Course Enrolments Faculty of Student Development



Note: Regional Centres, Continuing Education and offshore activity is not included.

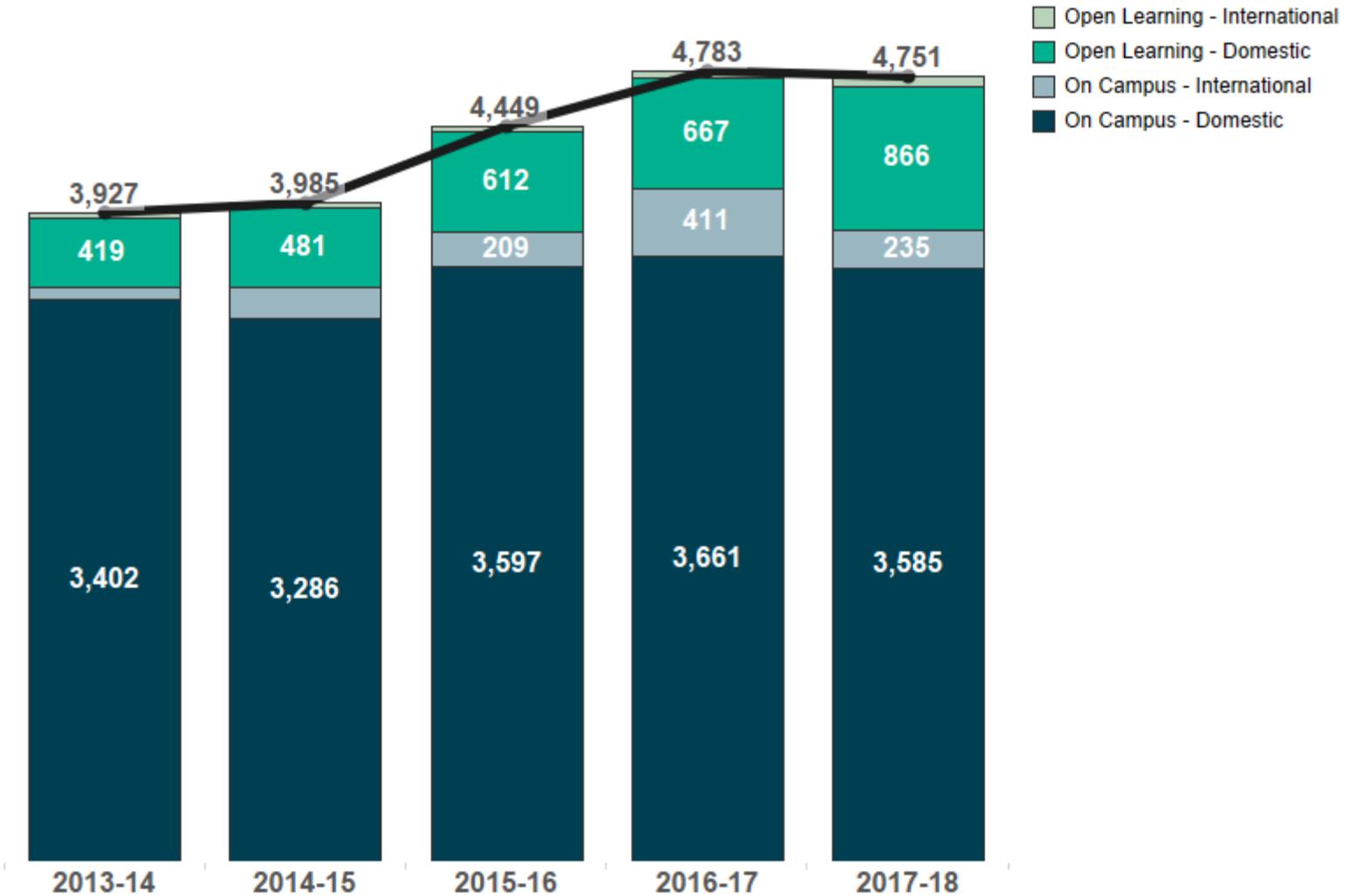
Source: TRU Integrated Planning & Effectiveness enrolment reports

TRU Fiscal Year Course Enrolments School of Business & Economics



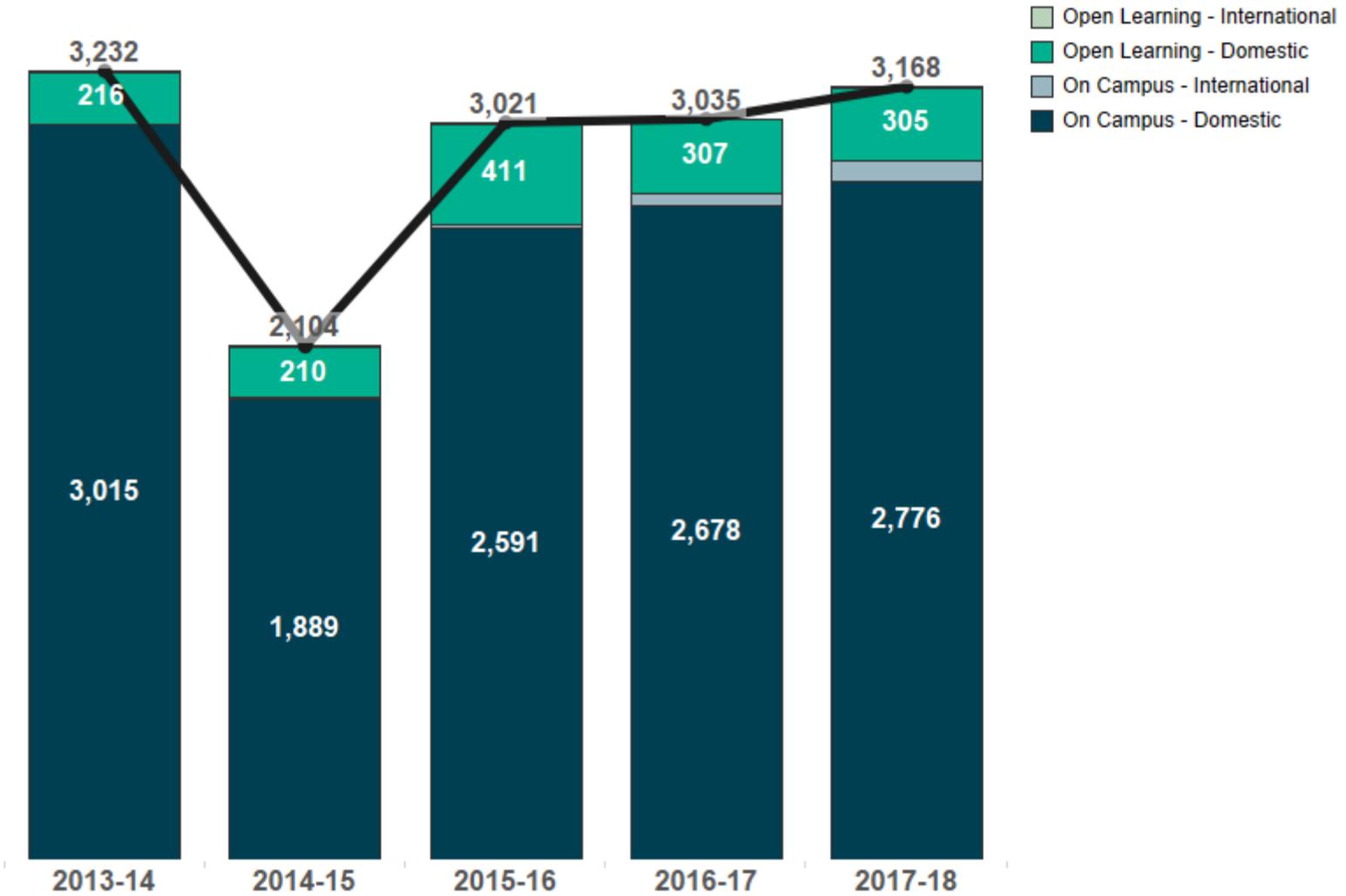
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Source: TRU Integrated Planning & Effectiveness enrolment reports*

TRU Fiscal Year Course Enrolments School of Nursing



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Source: TRU Integrated Planning & Effectiveness enrolment reports*

TRU Fiscal Year Course Enrolments School of Trades & Technology

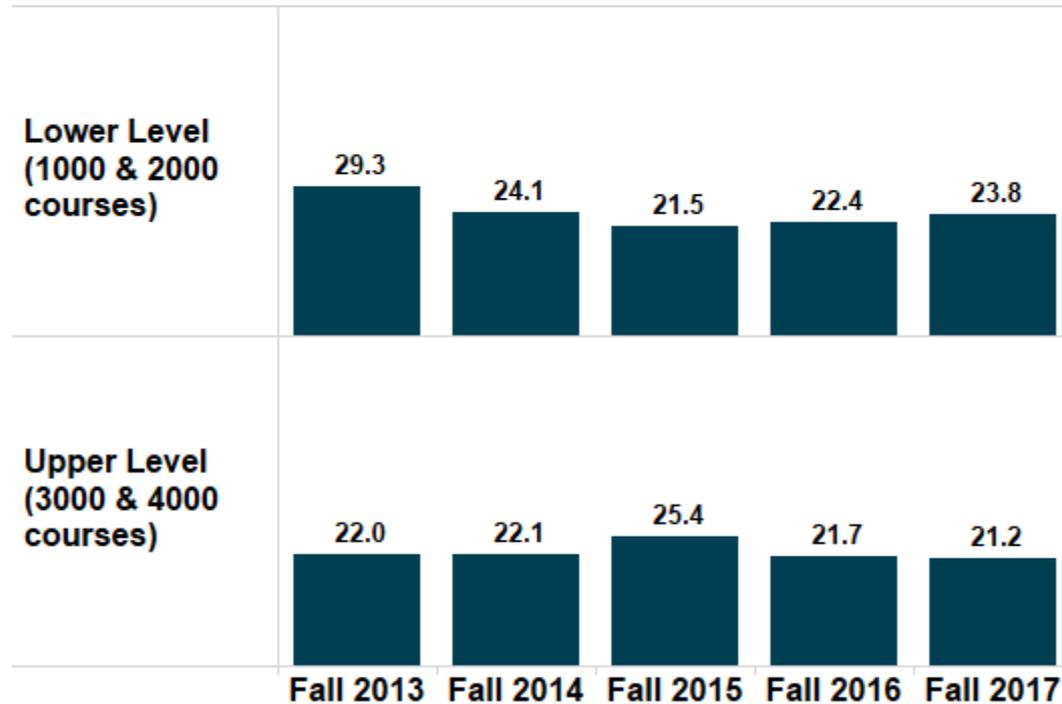


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BUDGET 2019/20:

Average Undergraduate Fall Lecture Sizes by Faculty/School

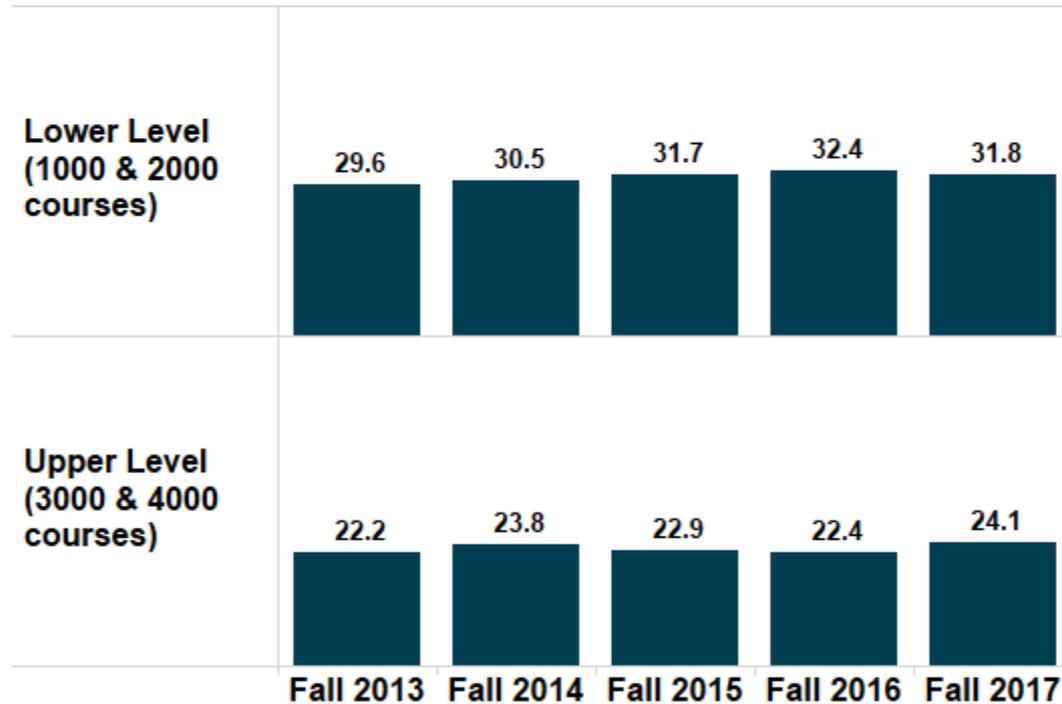
Average Undergraduate Fall Lecture Size Faculty of Adventure, Culinary Arts and Tourism



Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.

Excludes: Trades, vocational and developmental courses, as well as directed study, thesis, PLAR, seminar, or lab sections or courses with one student.

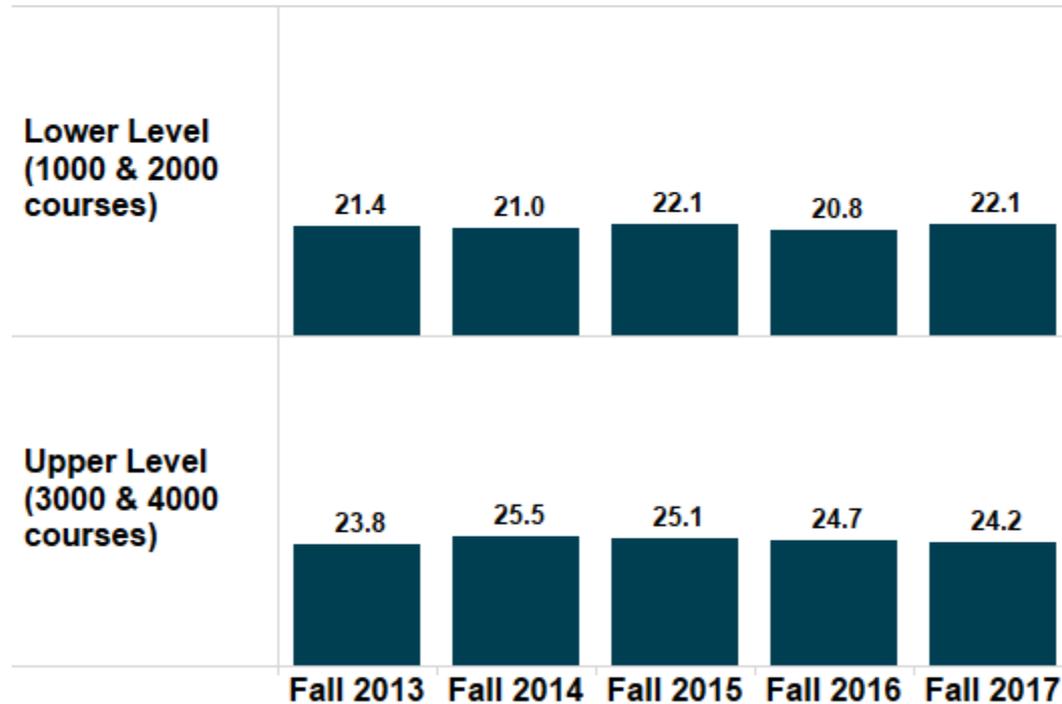
Average Undergraduate Fall Lecture Size Faculty of Arts



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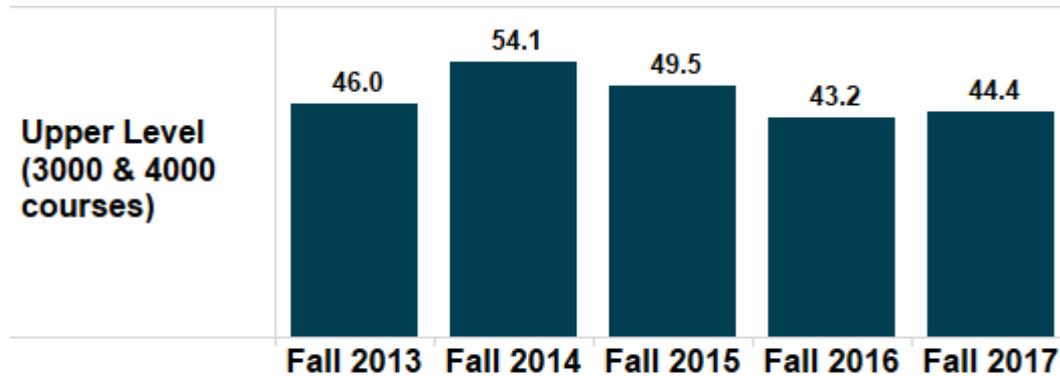
Average Undergraduate Fall Lecture Size Faculty of Human, Social and Educational Development



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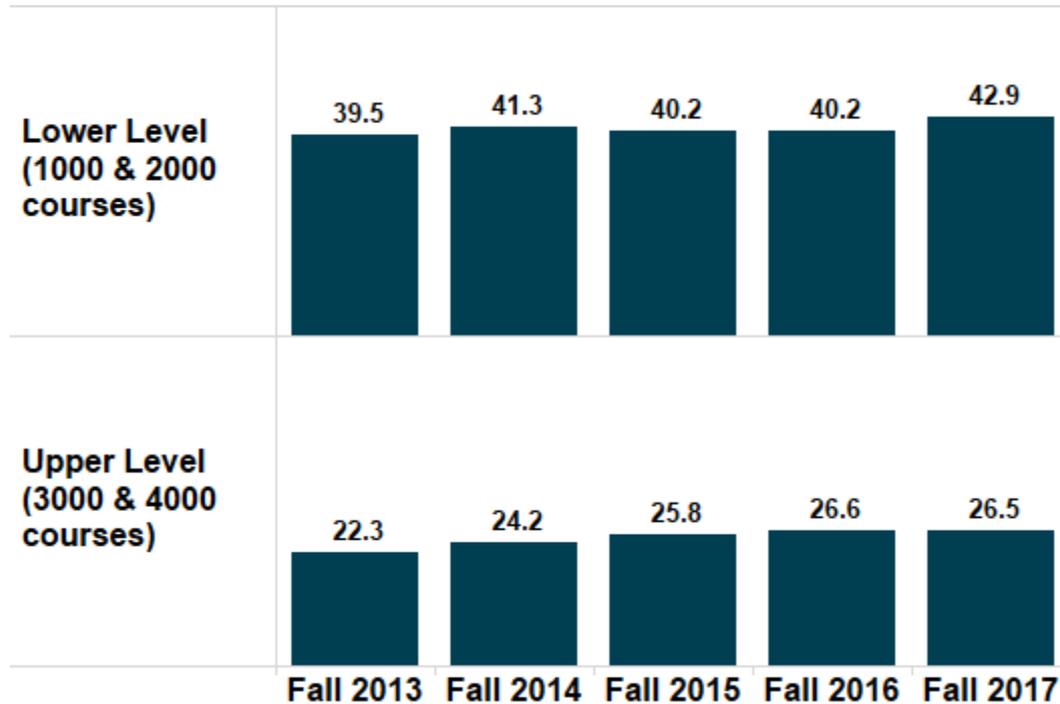
Average Undergraduate Fall Lecture Size Faculty of Law



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Average Undergraduate Fall Lecture Size Faculty of Science

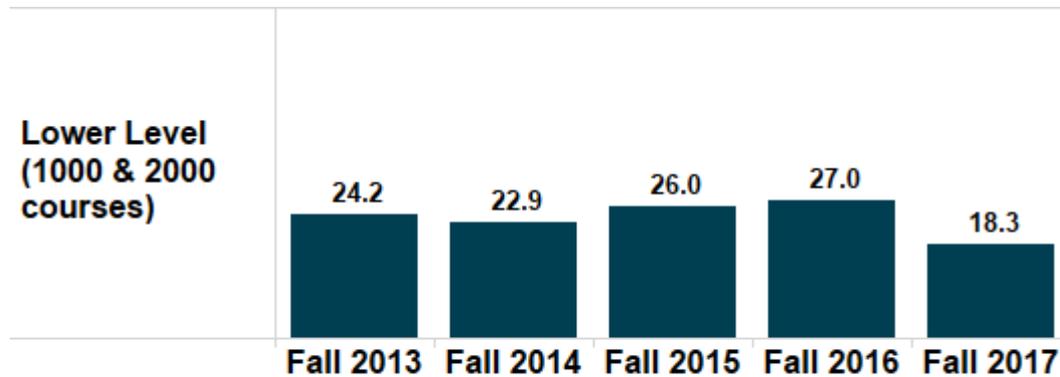


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Average Undergraduate Fall Lecture Size

Faculty of Student Development

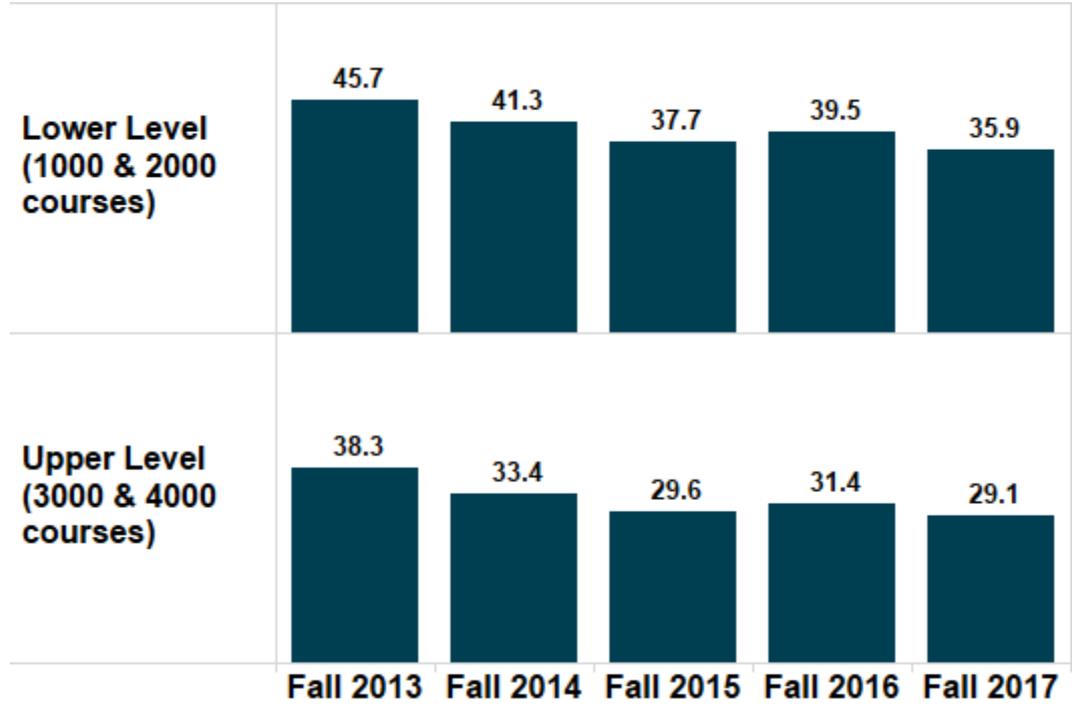


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Average Undergraduate Fall Lecture Size

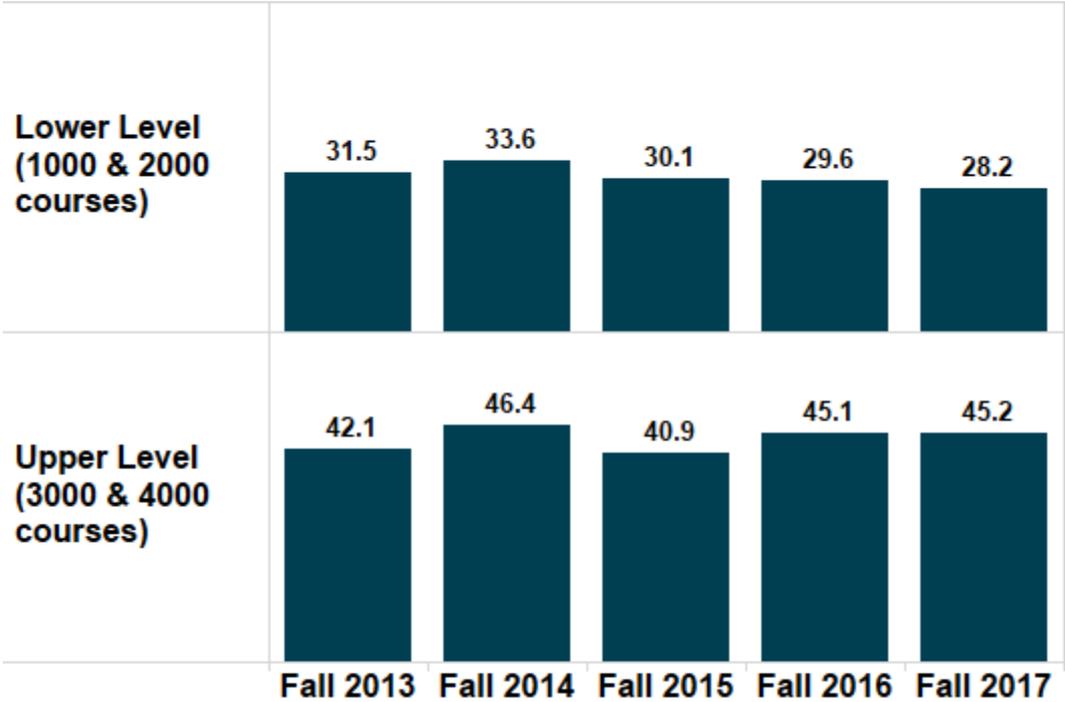
School of Business & Economics



Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.

Excludes: Trades, vocational and developmental courses, as well as directed study, thesis, PLAR, seminar, or lab sections or courses with one student.

Average Undergraduate Fall Lecture Size School of Nursing



Note: Kamloops and Williams Lake campus undergraduate fall courses with section type 'lecture' in Banner.

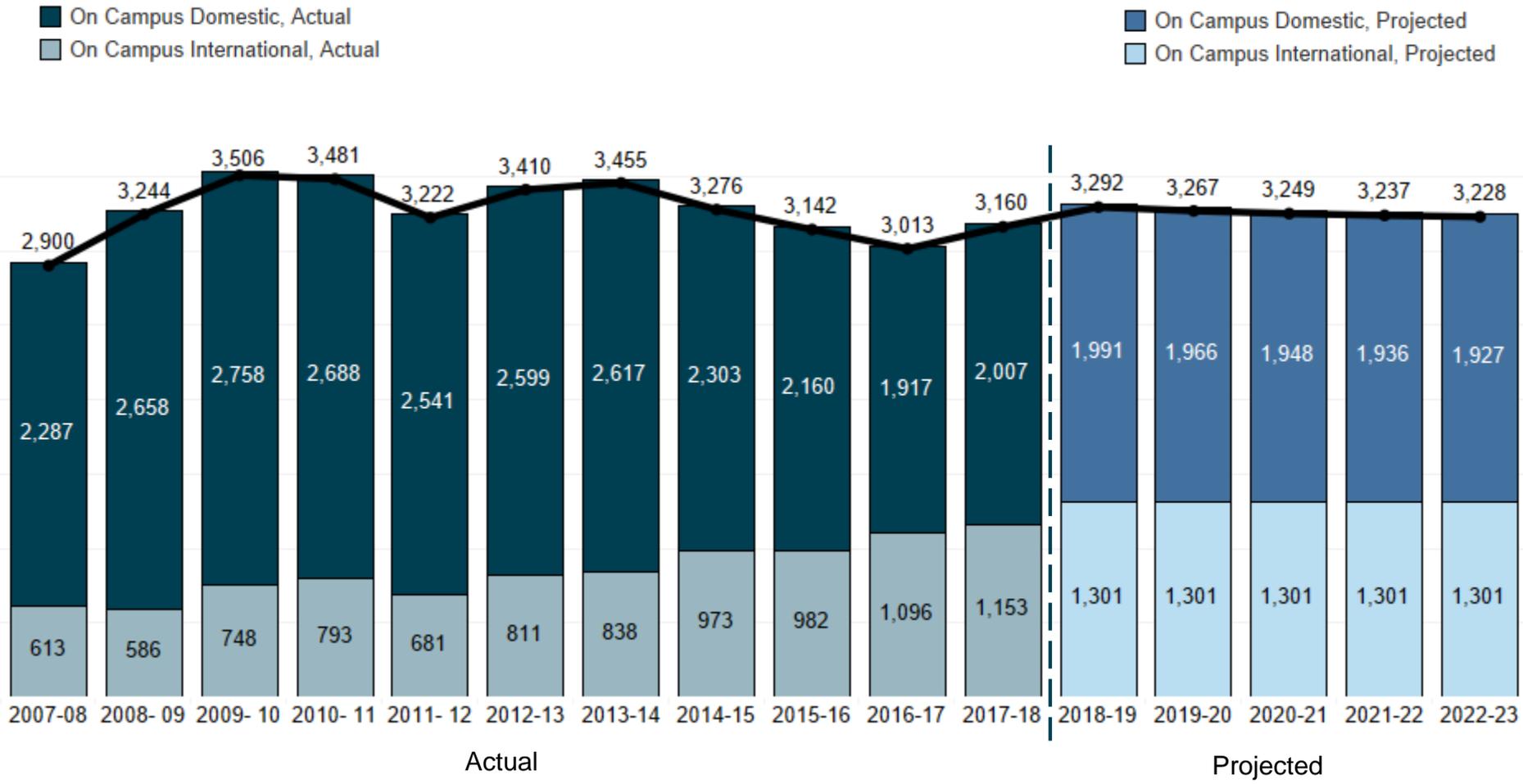
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BUDGET 2019/20:

Fiscal Year Enrolments and Projections by Faculty/School

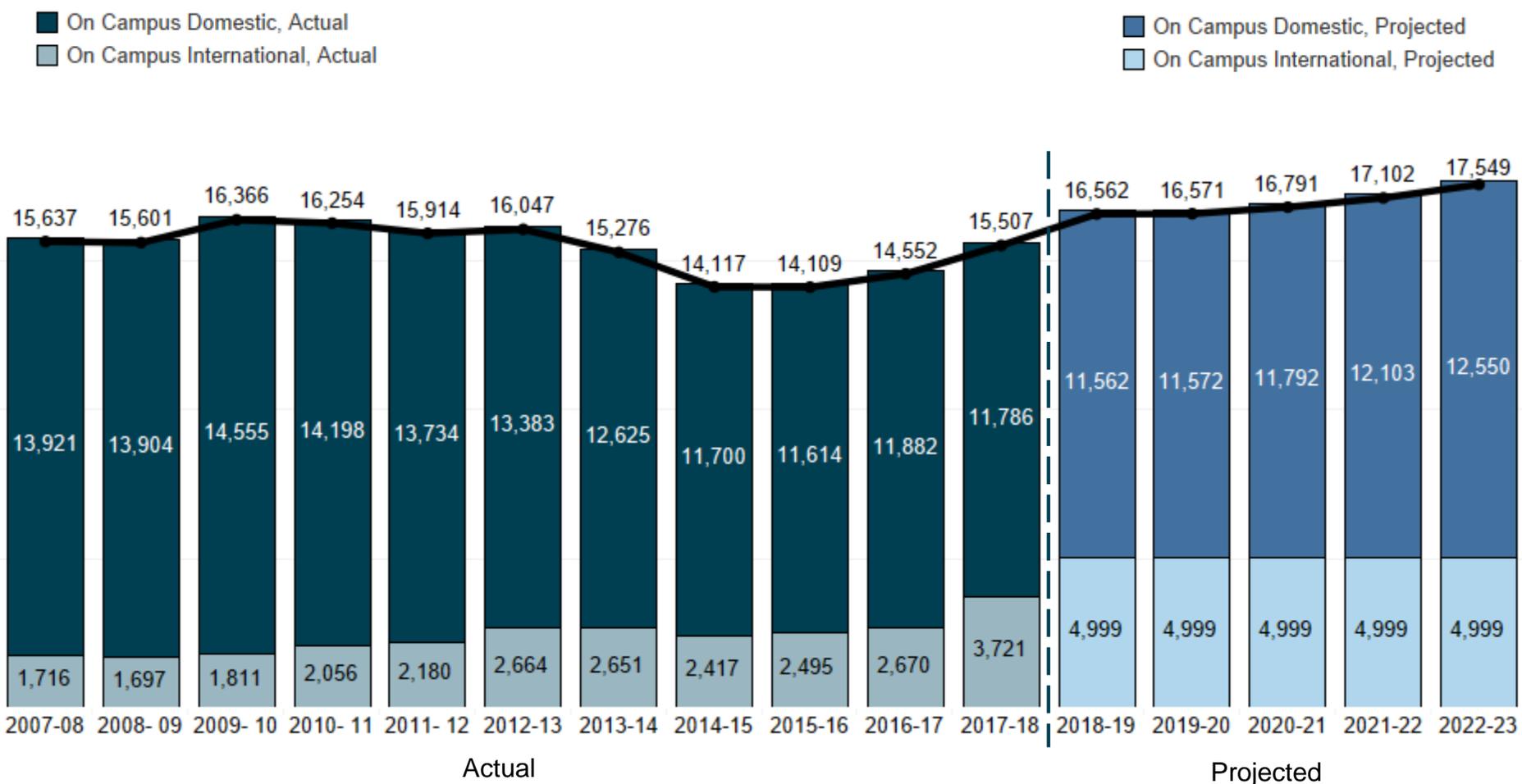
Kamloops Fiscal Year Course Enrolments and 5 Year Projections

Faculty of Adventure, Culinary Arts & Tourism



Note: Regional Centres, Continuing Education and offshore activity is not included.
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

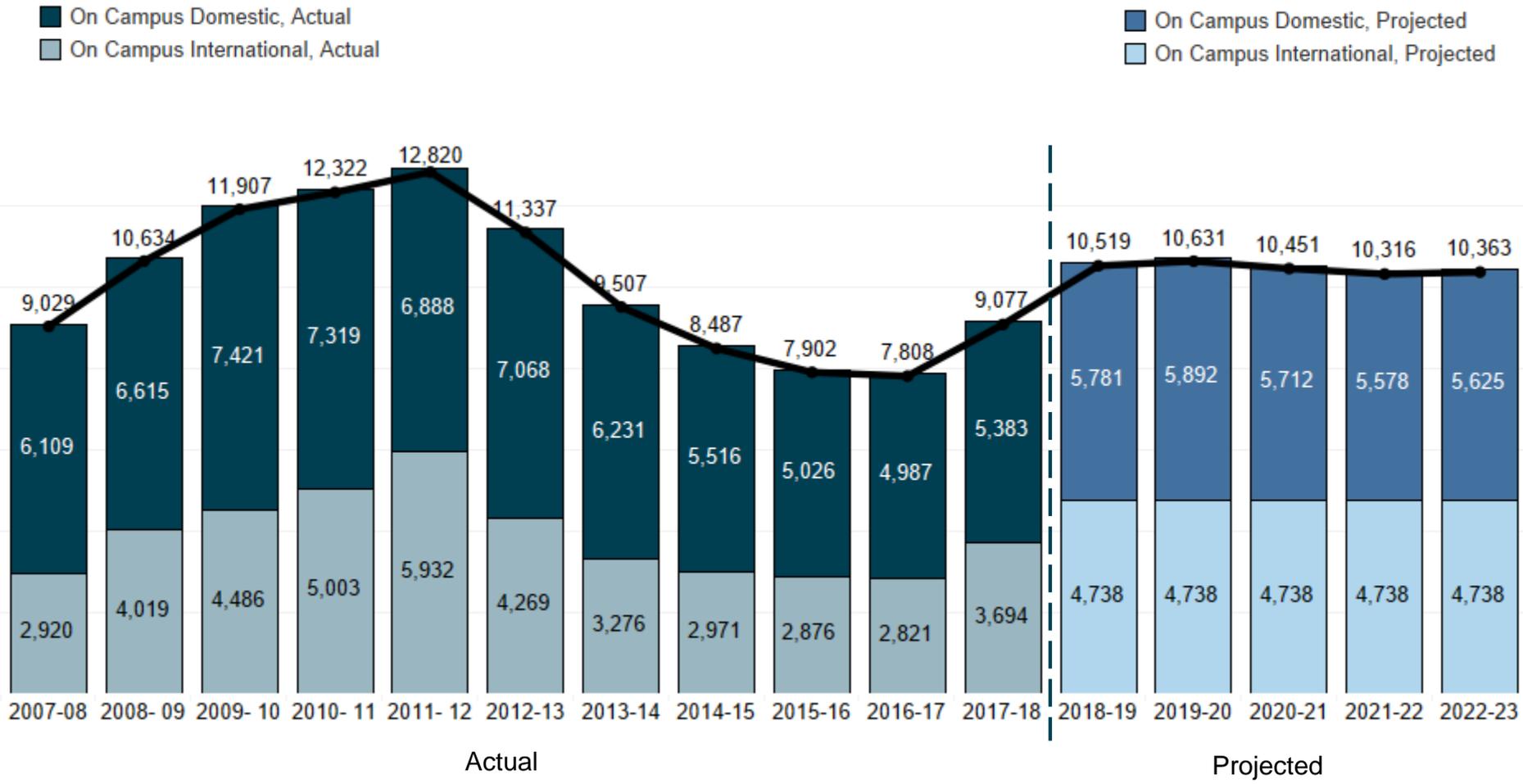
Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Arts



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Kamloops Fiscal Year Course Enrolments and 5 Year Projections

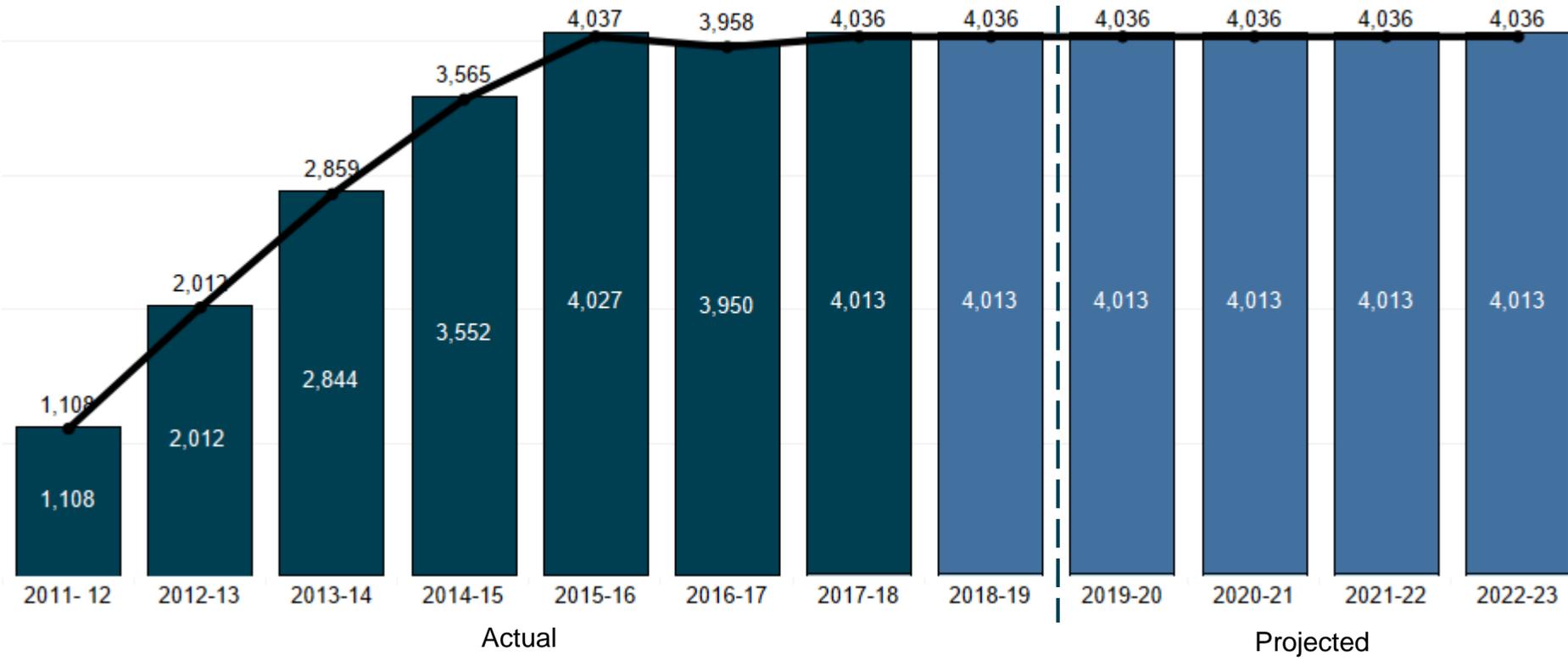
Faculty of Education and Social Work



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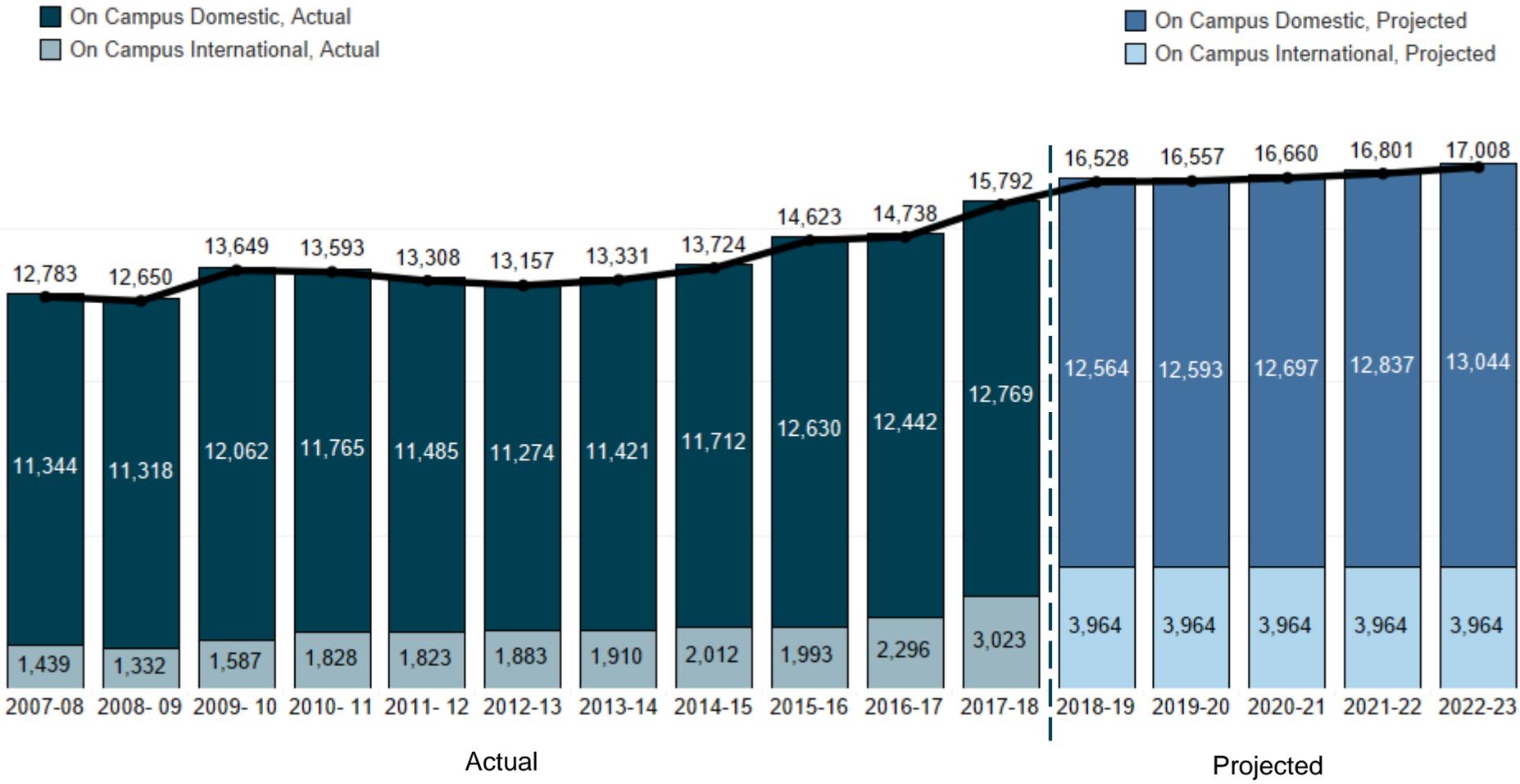
Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Law

■ On Campus Domestic, Actual
 ■ On Campus Domestic, Projected
■ On Campus International, Actual
 ■ On Campus International, Projected



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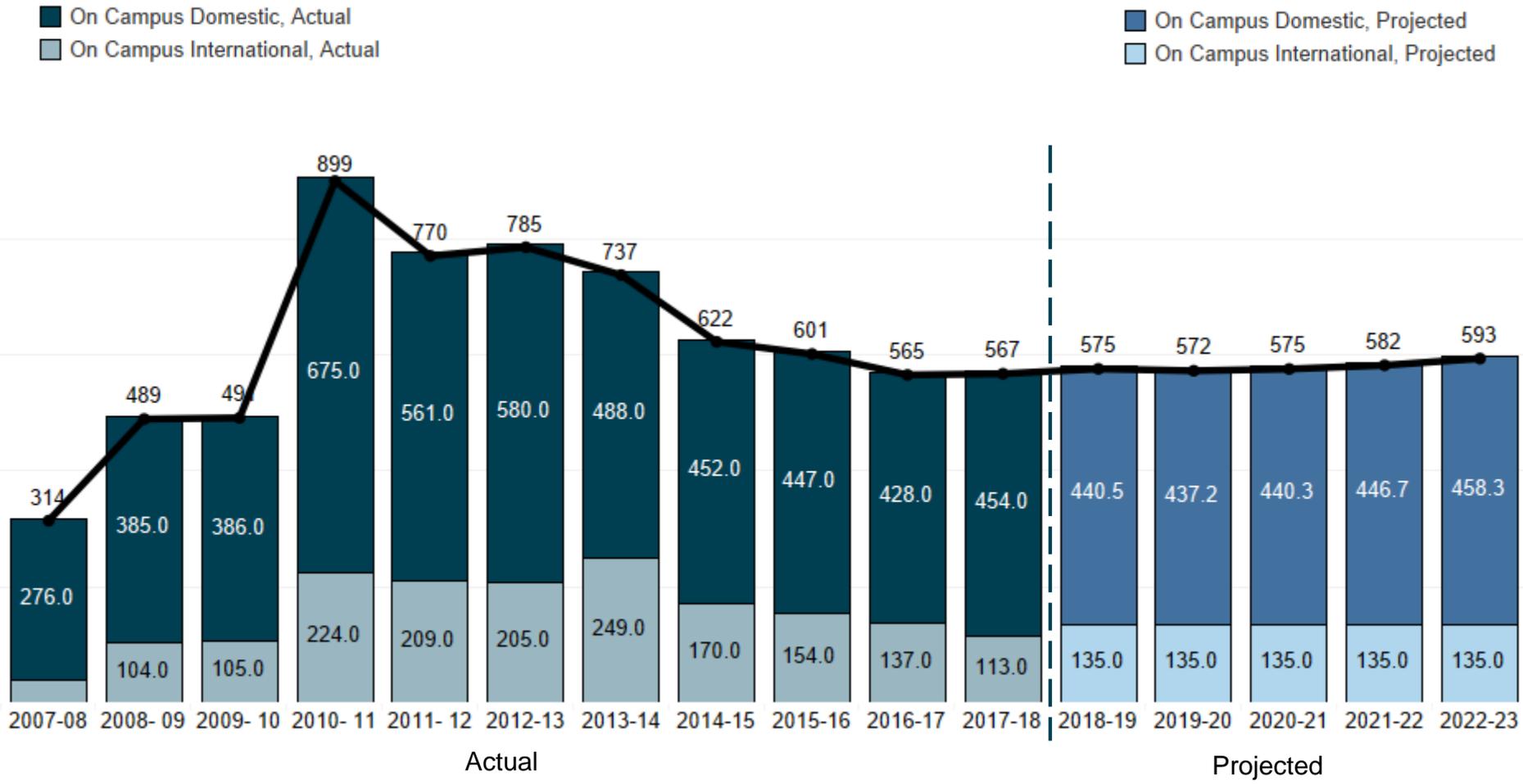
Kamloops Fiscal Year Course Enrolments and 5 Year Projections Faculty of Science



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Kamloops Fiscal Year Course Enrolments and 5 Year Projections

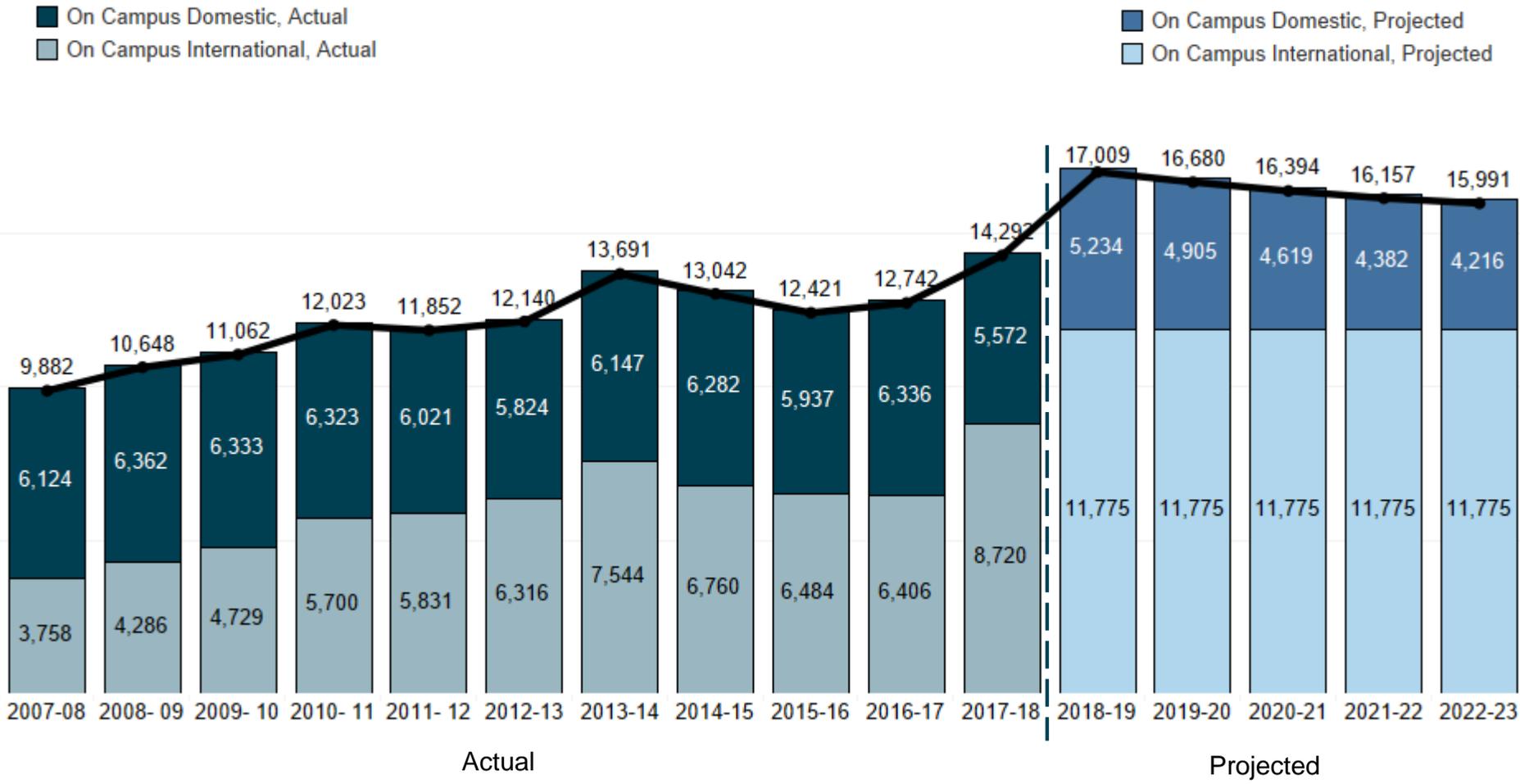
Faculty of Student Development



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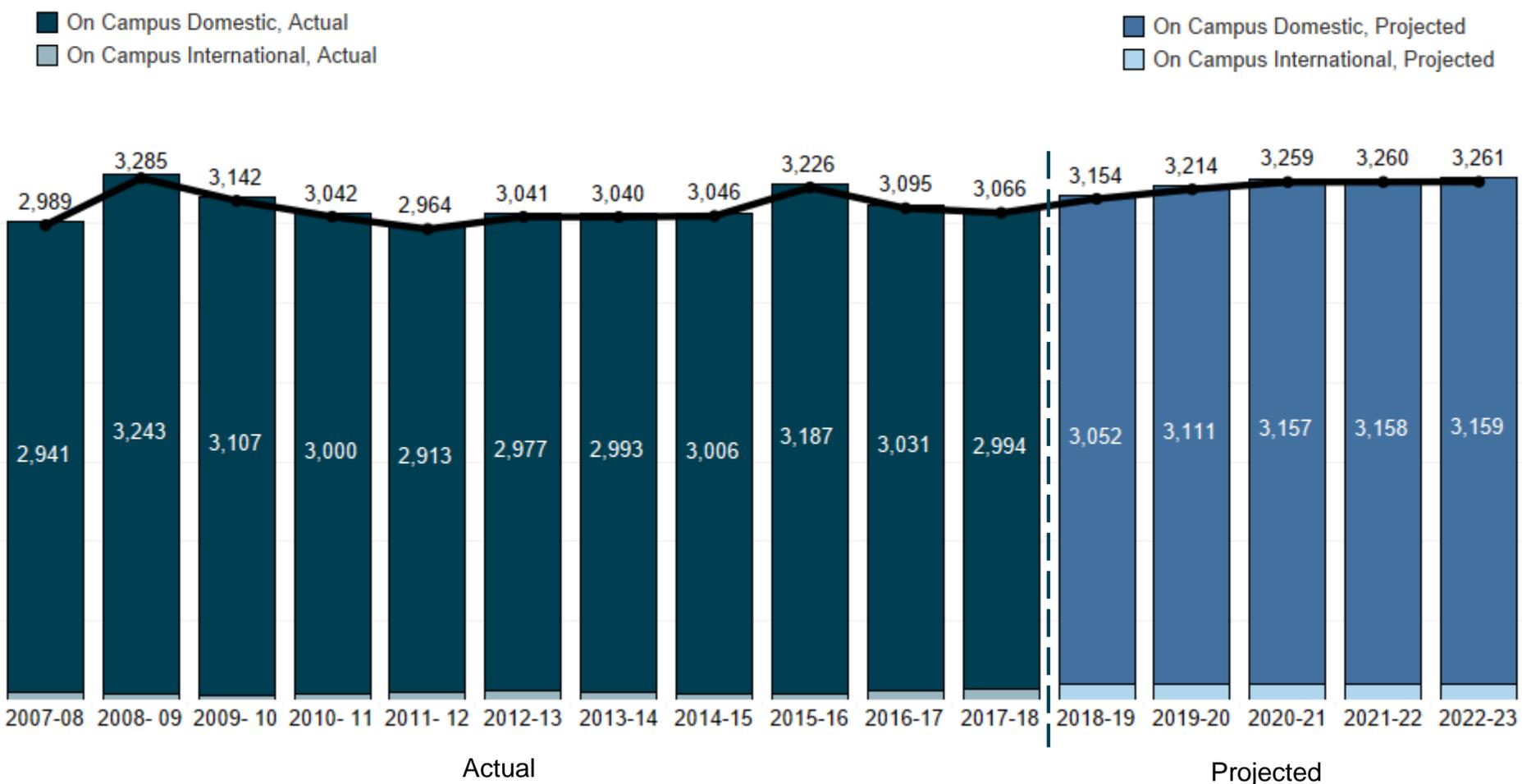
Kamloops Fiscal Year Course Enrolments and 5 Year Projections

School of Business & Economics



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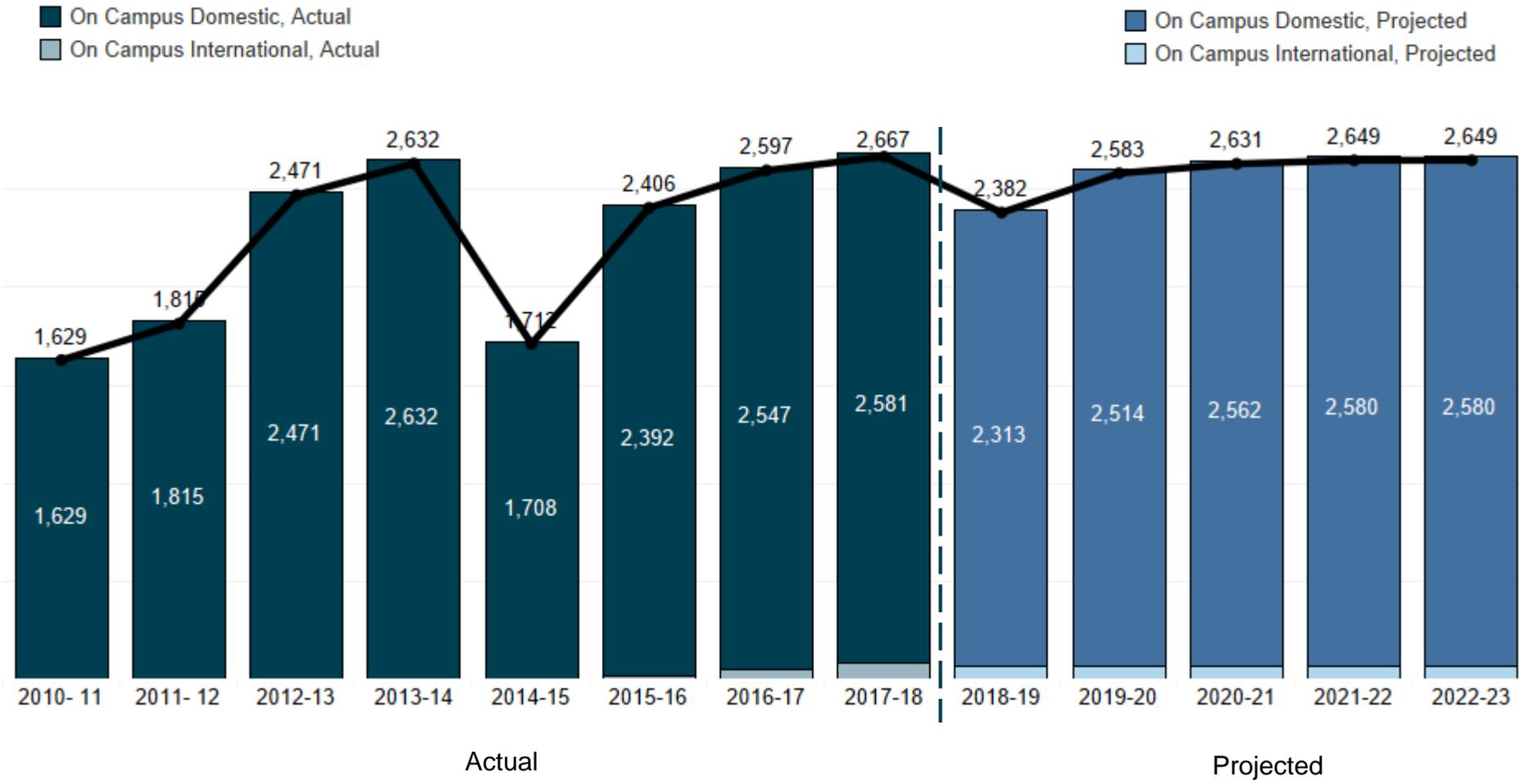
Kamloops Fiscal Year Course Enrolments and 5 Year Projections School of Nursing



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 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

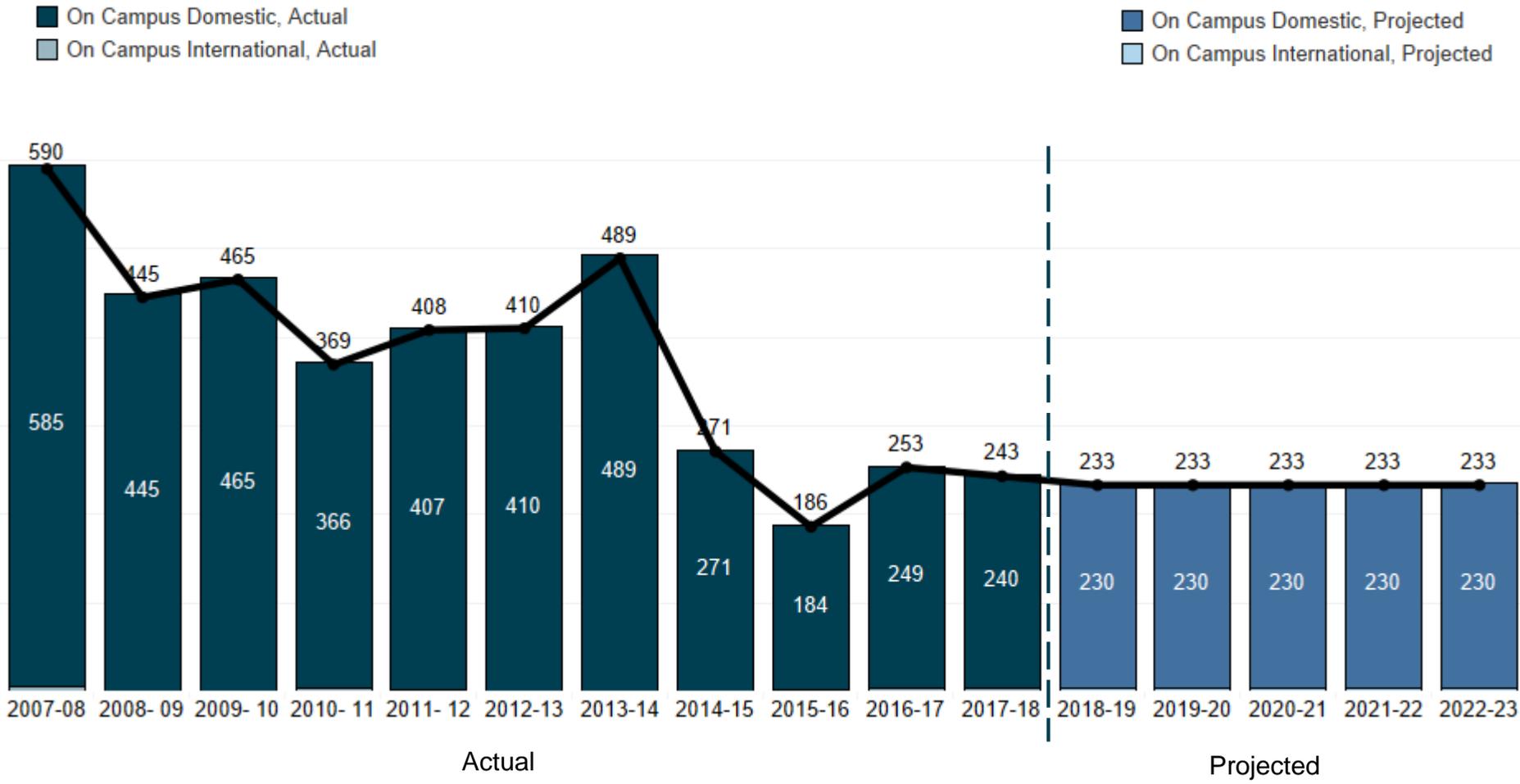
Kamloops Fiscal Year Course Enrolments and 5 Year Projections

School of Trades & Technology



Note: Regional Centres, Continuing Education and offshore activity is not included.
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

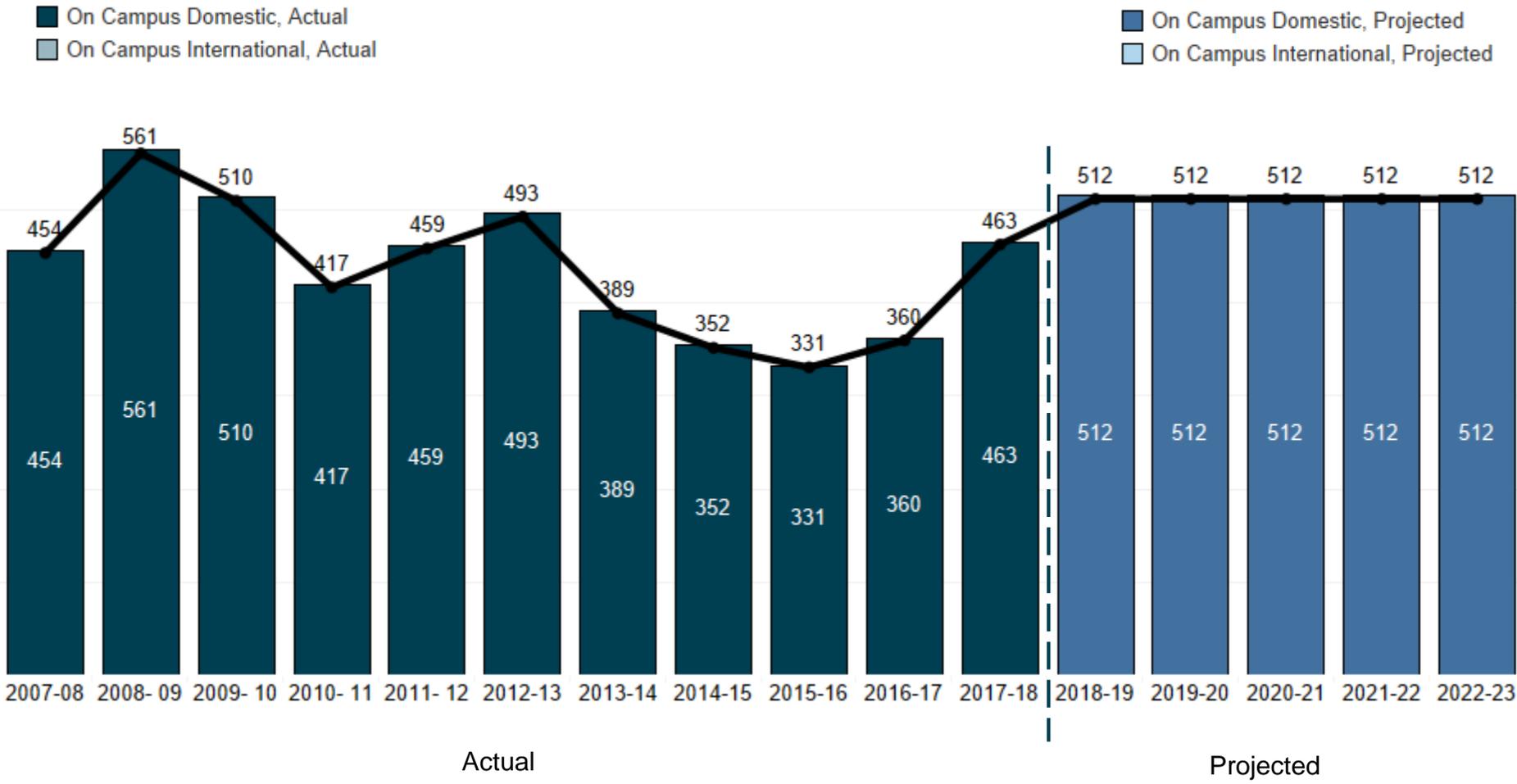
Williams Lake Fiscal Year Course Enrolments and 5 Year Projections Faculty of Arts



Note: Regional Centres, Continuing Education and offshore activity is not included.
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

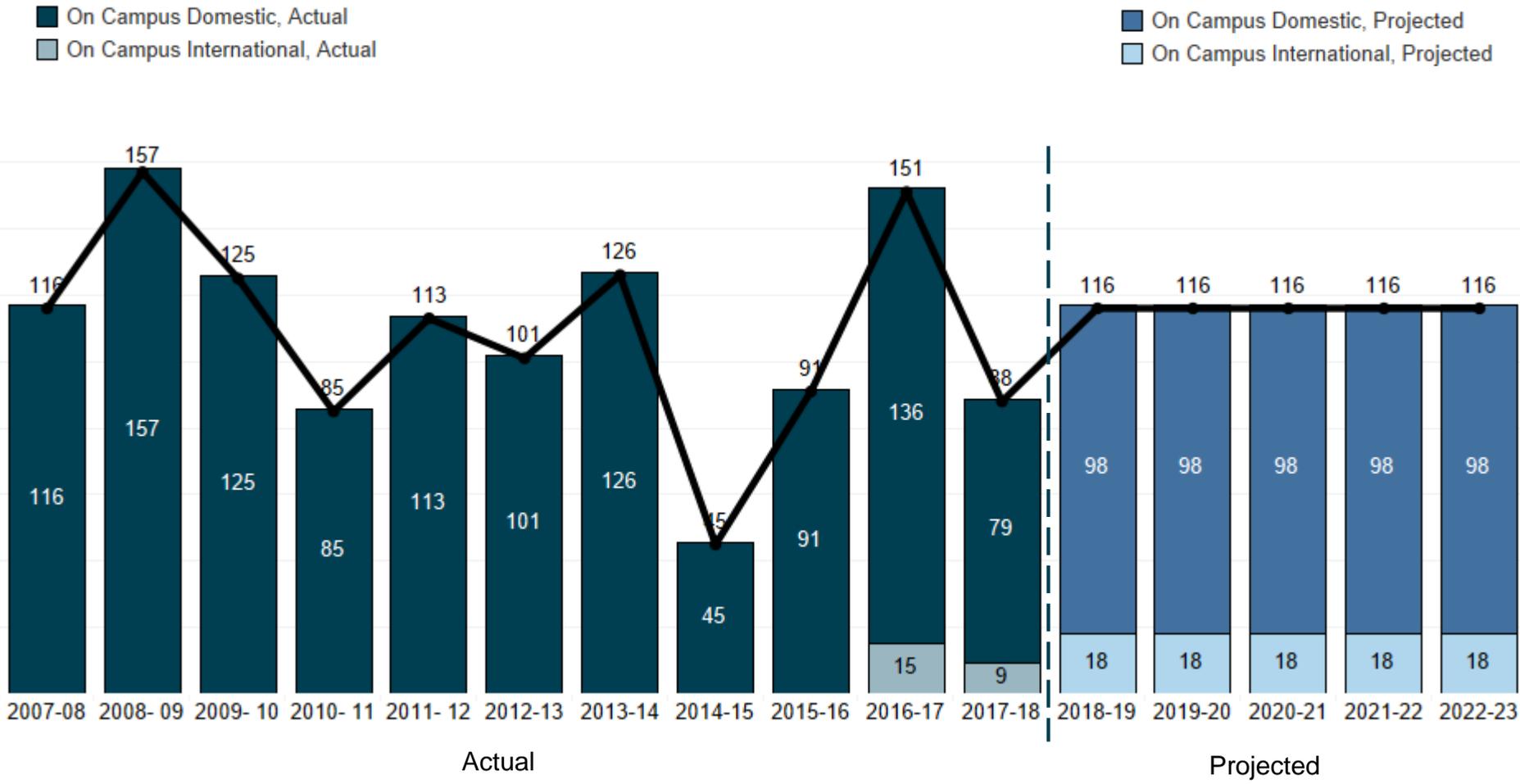
Williams Lake Fiscal Year Course Enrolments and 5 Year Projections

Faculty of Education and Social Work



Note: Regional Centres, Continuing Education and offshore activity is not included.
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

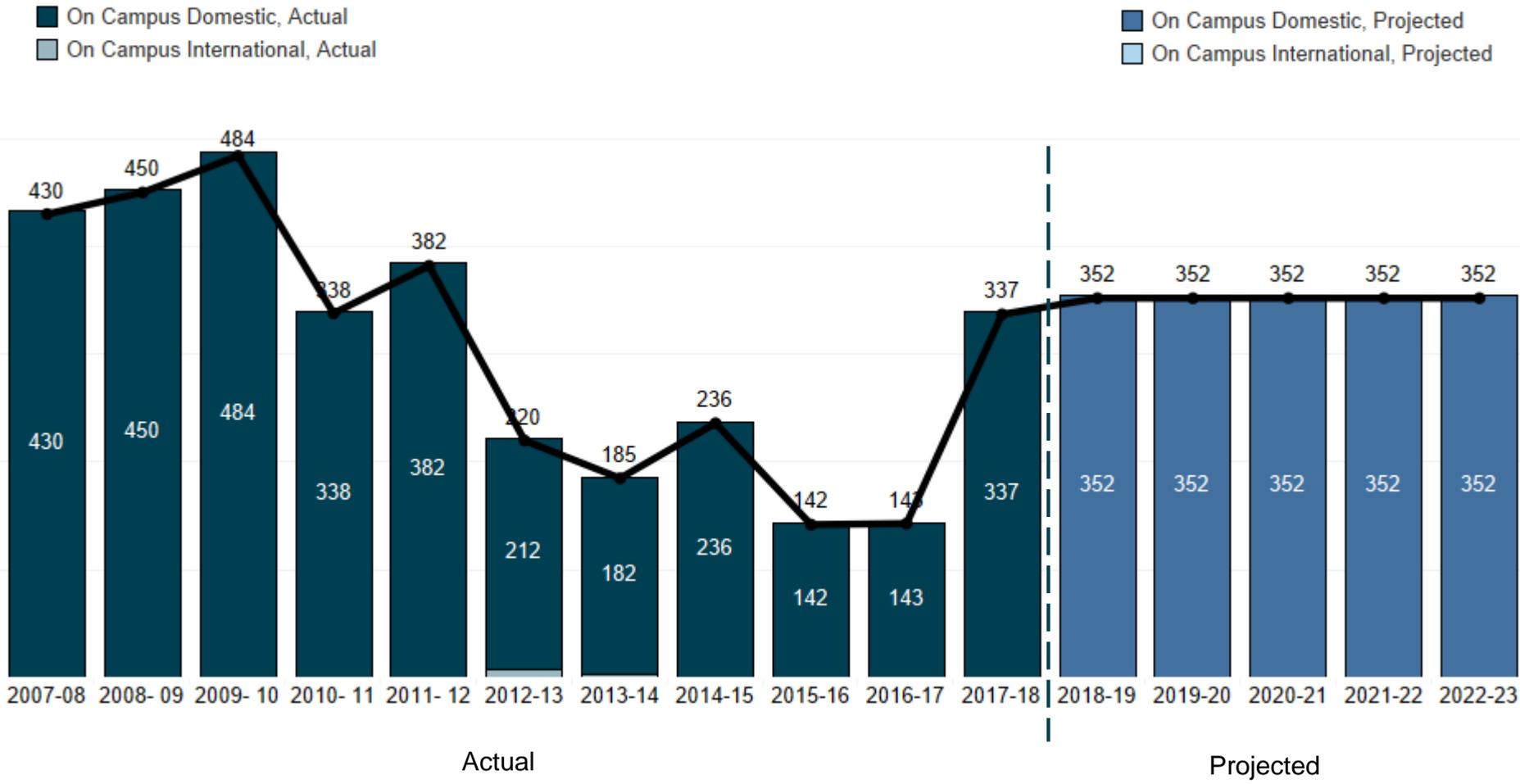
Williams Lake Fiscal Year Course Enrolments and 5 Year Projections Faculty of Science



Note: Regional Centres, Continuing Education and offshore activity is not included.
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

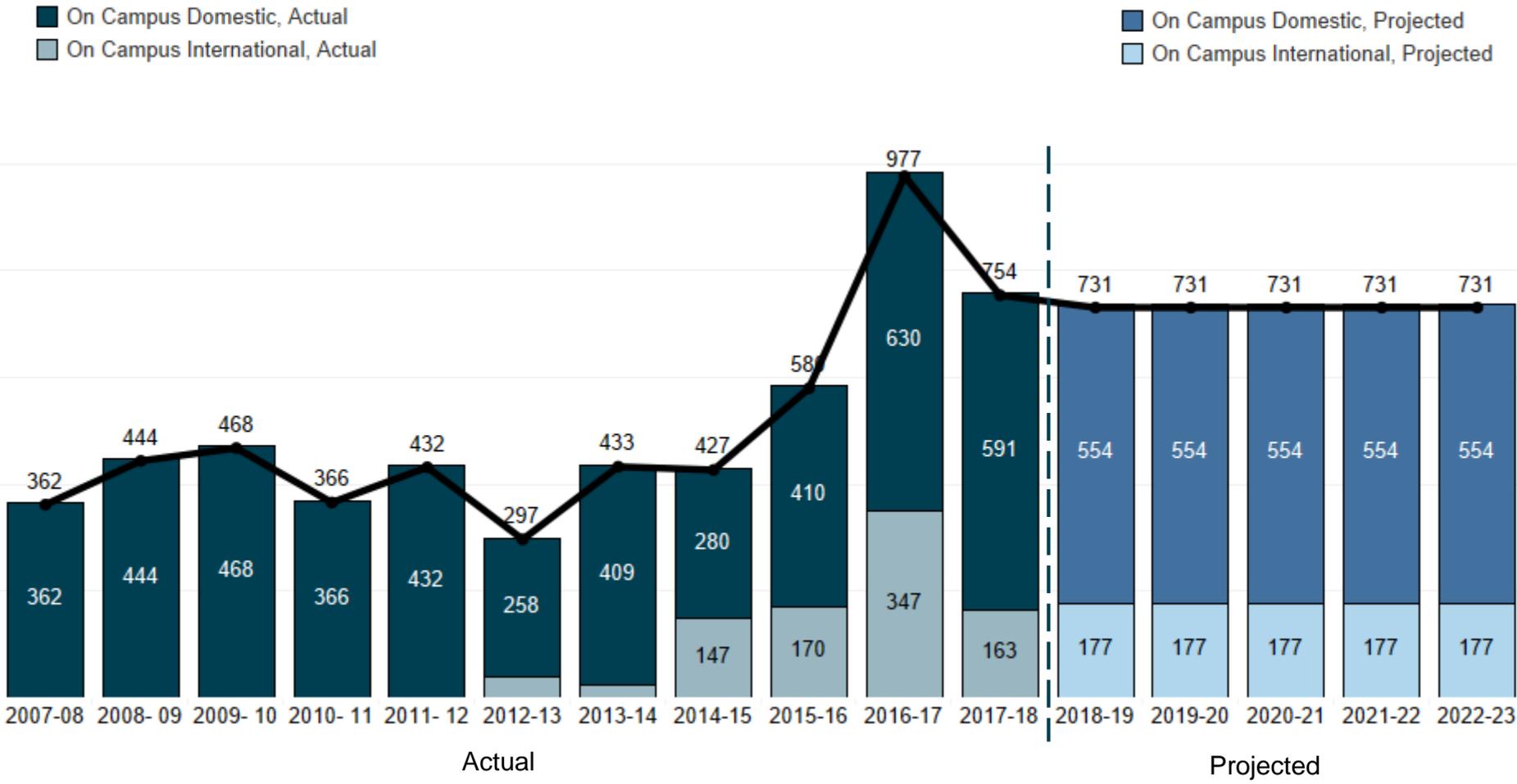
Williams Lake Fiscal Year Course Enrolments and 5 Year Projections

School of Business & Economics



Note: Regional Centres, Continuing Education and offshore activity is not included.
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

Williams Lake Fiscal Year Course Enrolments and 5 Year Projections School of Nursing

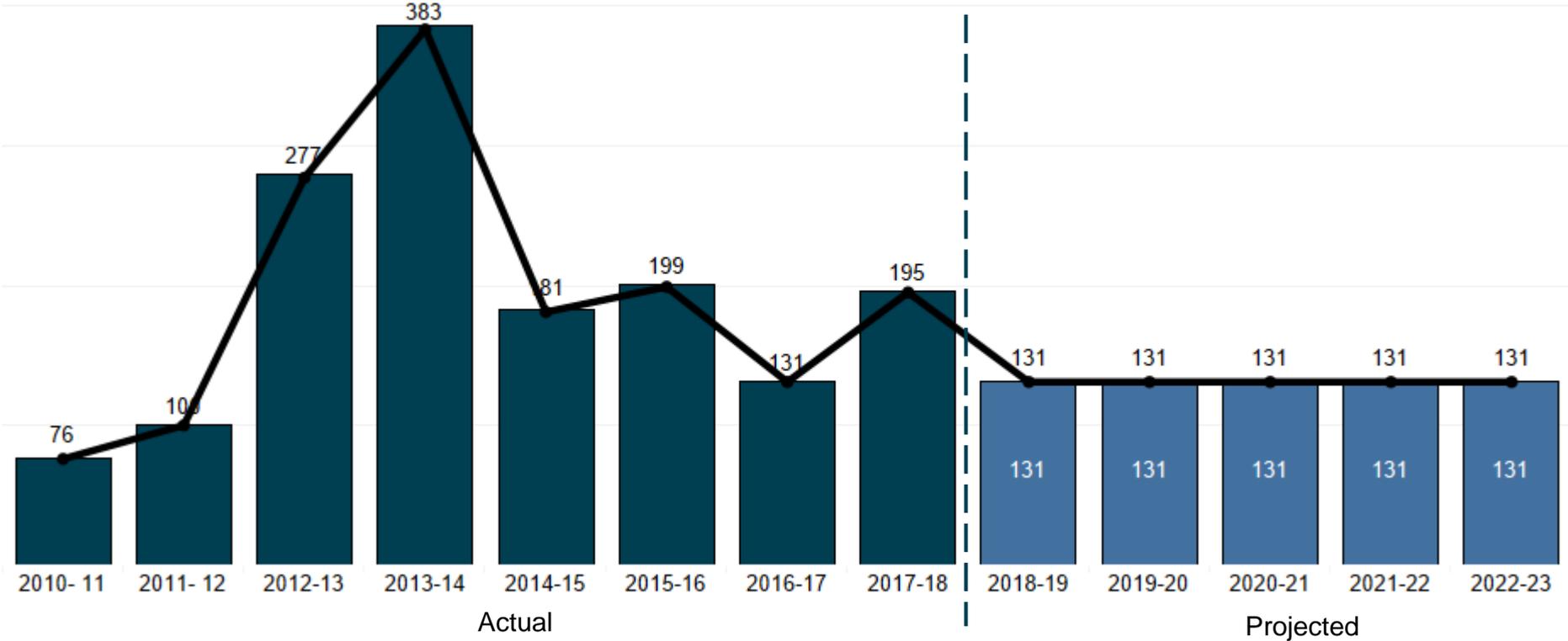


Note: Regional Centres, Continuing Education and offshore activity is not included.
Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

Williams Lake Fiscal Year Course Enrolments and 5 Year Projections

School of Trades & Technology

- On Campus Domestic, Actual
- On Campus Domestic, Projected
- On Campus International, Actual
- On Campus International, Projected



Note: Regional Centres, Continuing Education and offshore activity is not included.
 Source: TRU Integrated Planning & Effectiveness enrolment reports; Spring 2018 Projections

BUDGET 2019/20:
CAUBO
Comparators

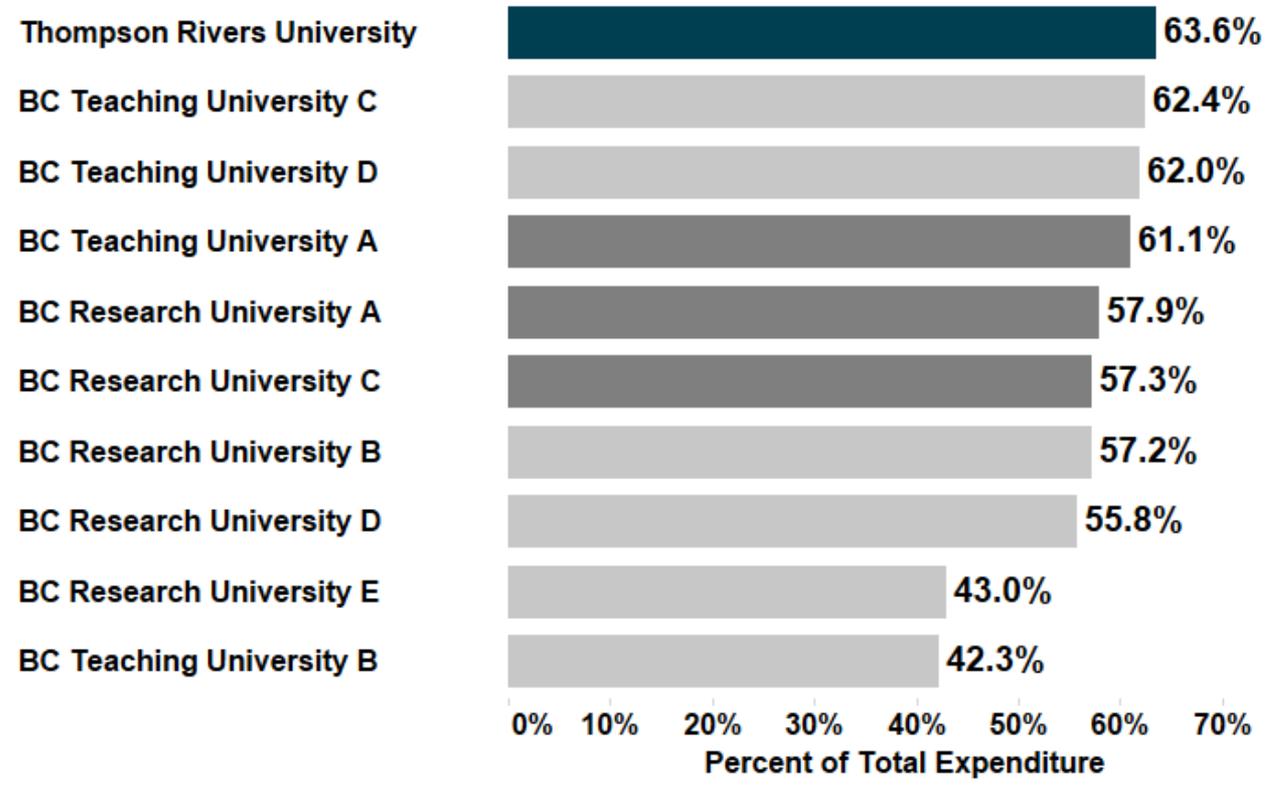
CAUBO Comparator Notes

- Updated annually and posted to BCOS Sharepoint site for reference purposes (CAUBO methodology is also posted to the site)
- Categories include compensation and non-compensation costs
- Sharepoint site includes comparisons for on-campus, open-learning and the two combined relative to other BC institutions
- For public presentation, comparator Universities are not identified by name

To view all of the CAUBO comparators, please visit the BCOS Sharepoint site.

Distribution of Expenditures – FY2015/16

Academic Category – On Campus



- Thompson Rivers University
- BC Teaching Universities
- BC Research Universities

*Note. TRU On Campus expenditures
Source: CAUBO Comparison prepared by TRU Finance*

Distribution of Expenditures – FY2015/16

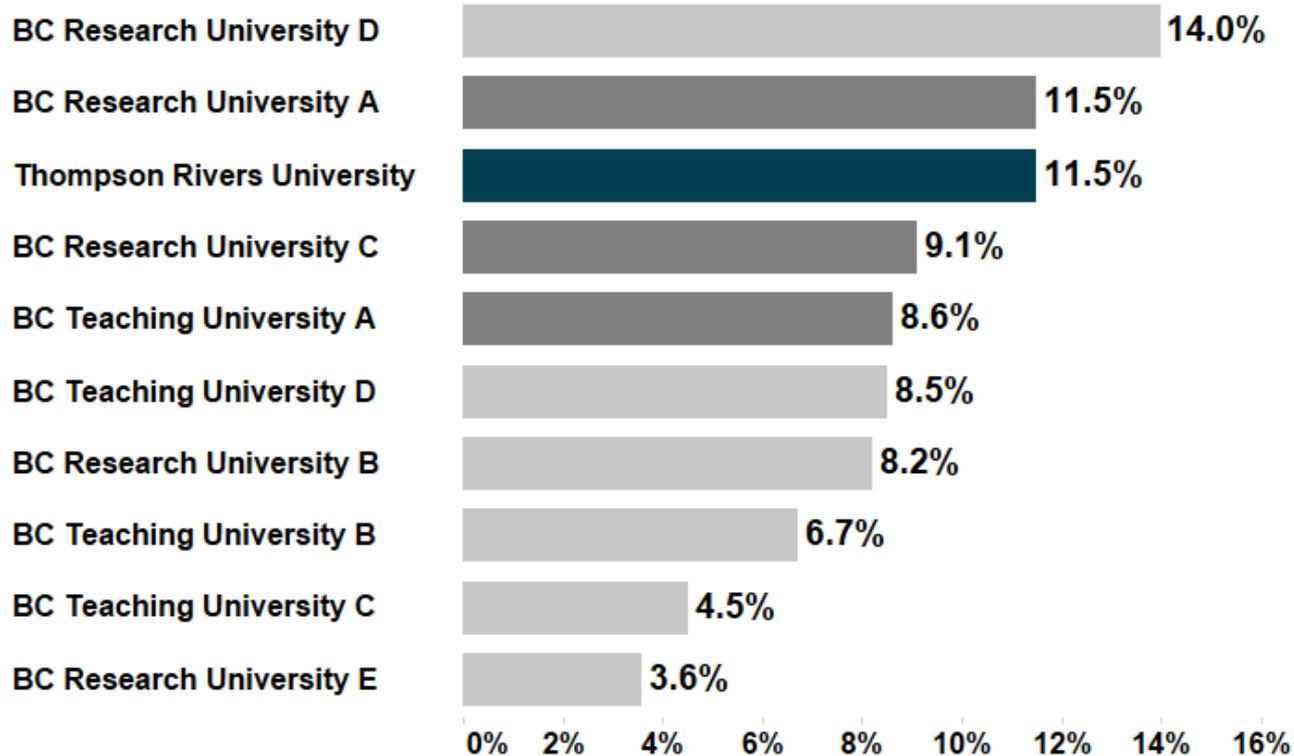
Inclusions in Academic Category: Compensation and Non-Compensation

Instruction and non-sponsored research includes – all academic units, internal research and graduate studies, most faculties pd funds, and special purpose funds that meet the definition of “instruction and non-sponsored research” (*“the instruction and non-sponsored research function in the General Operating fund includes all direct costs of faculties, academic departments including salaries of academic deans and their offices, graduate school, summer school, credit extension, and other academic functions and expenditures attributable to this function”).*

Non-credit instruction includes – University Preparation and English as a Second Language departments, plus some non-credit coursed taught in other units, and related expenditures.

Distribution of Expenditures – FY2015/16

Student Services Category – On Campus



*Note. TRU On Campus expenditures
Source: CAUBO Comparison prepared by TRU Finance*

■ Thompson Rivers University
■ BC Teaching Universities
■ BC Research Universities

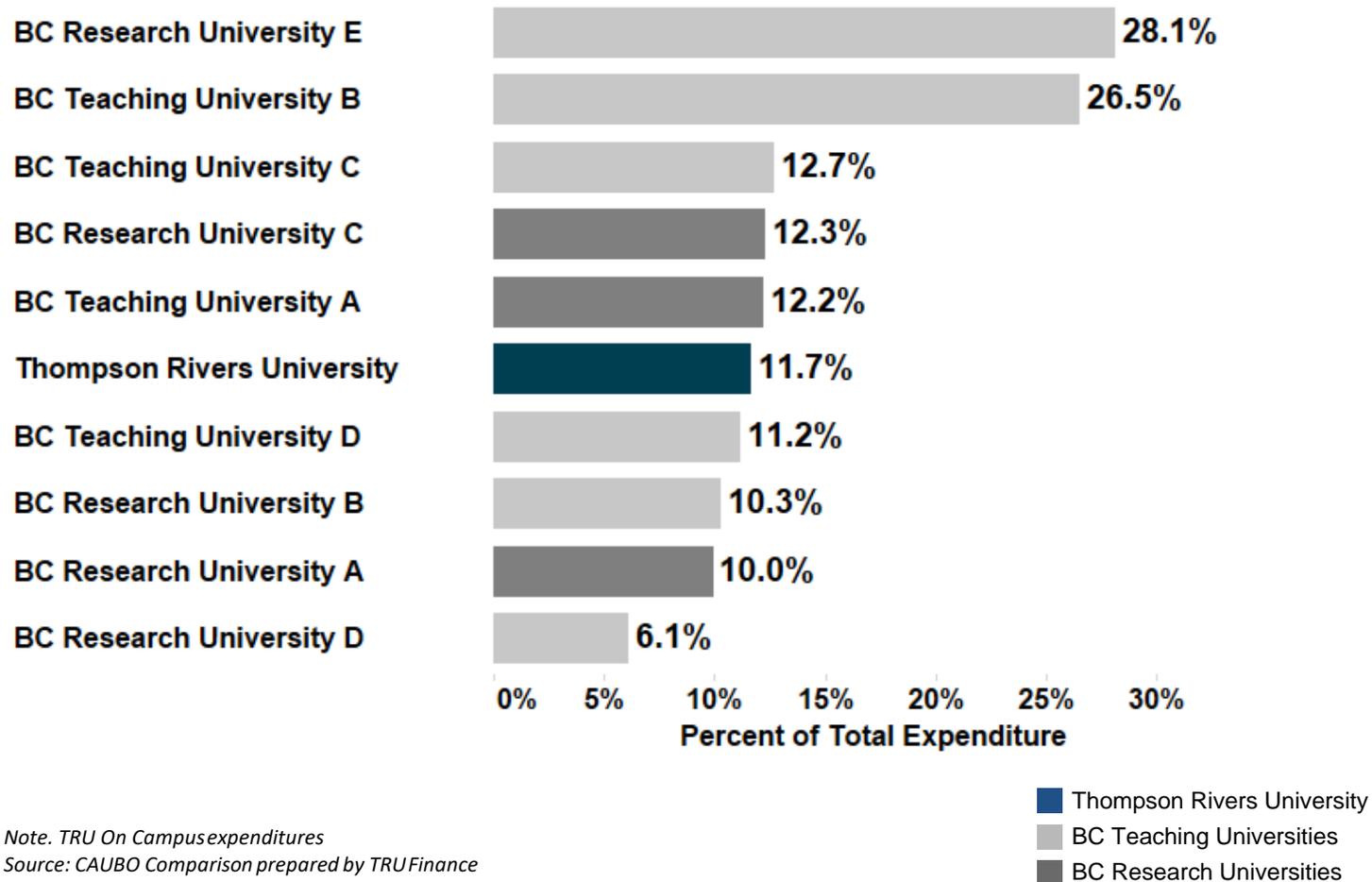
Distribution of Expenditures – FY2015/16

Inclusions in Student Services Category: Compensation and Non-Compensation

Inclusions: All scholarships (from operating budget), Athletics and Recreation, Strategic Enrollment and University Registrar, Portfolio of the Dean of Students (Career Services, Writing Support Centre, Counseling, Disabilities Services, etc), TRU World, Study Abroad

Distribution of Expenditures – FY2015/16

Administration & General Category – On Campus



*Note. TRU On Campus expenditures
Source: CAUBO Comparison prepared by TRU Finance*

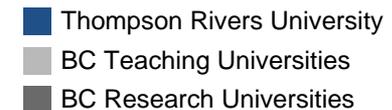
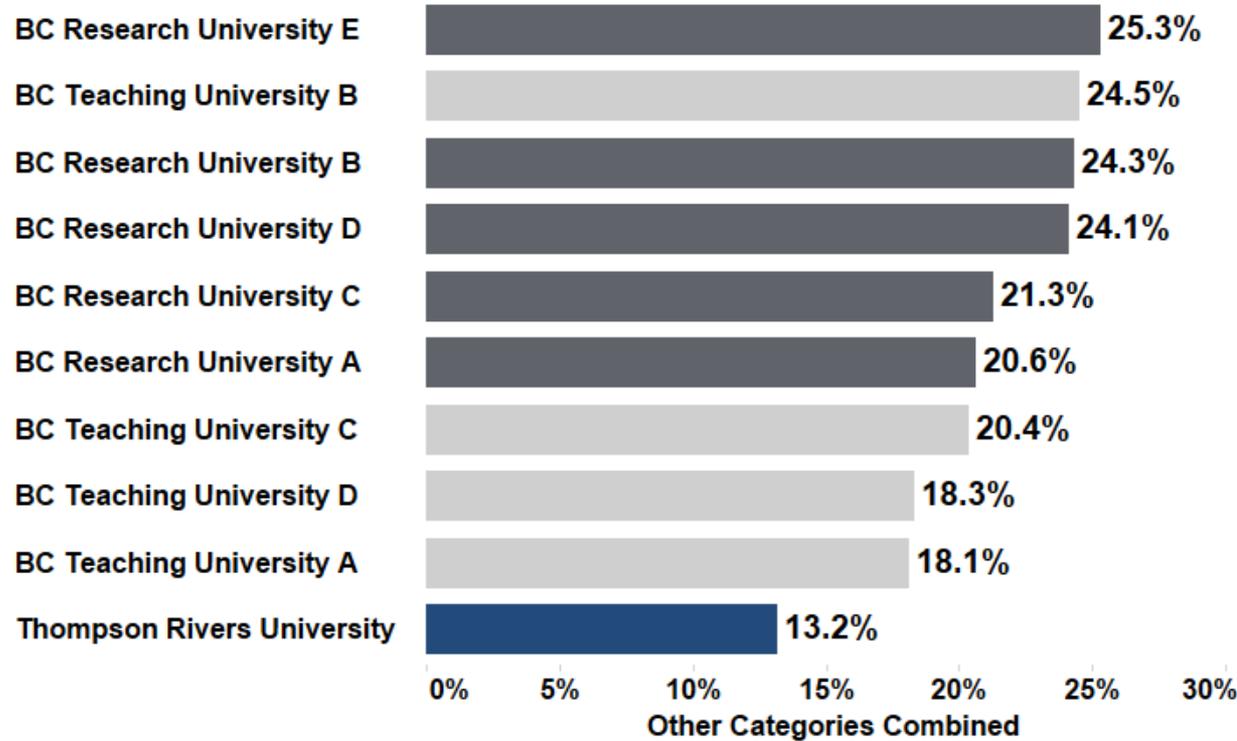
Distribution of Expenditures – FY2015/16

Inclusions in Admin & General Category: Compensation and Non-Compensation

Includes: President's Office, Legal Counsel & University Secretariat, Academic Support areas of VP Academic, TRU World, AVP Research and Graduate Studies, all administrative units under VP Admin and Finance (Finance, HR, Sustainability, Internal Audit, IPA, Risk Management) exclusive of Facilities Services, Athletics and Information Technology Services.

Distribution of Expenditures – FY2015/16

Other Categories Combined (Physical Plant, Library, IT, External Relations)
– On Campus



*Note. TRU On Campus expenditures
Source: CAUBO Comparison prepared by TRU Finance*

Distribution of Expenditures – FY2015/16

Inclusions in Other Combined Category: Compensation and Non-Compensation

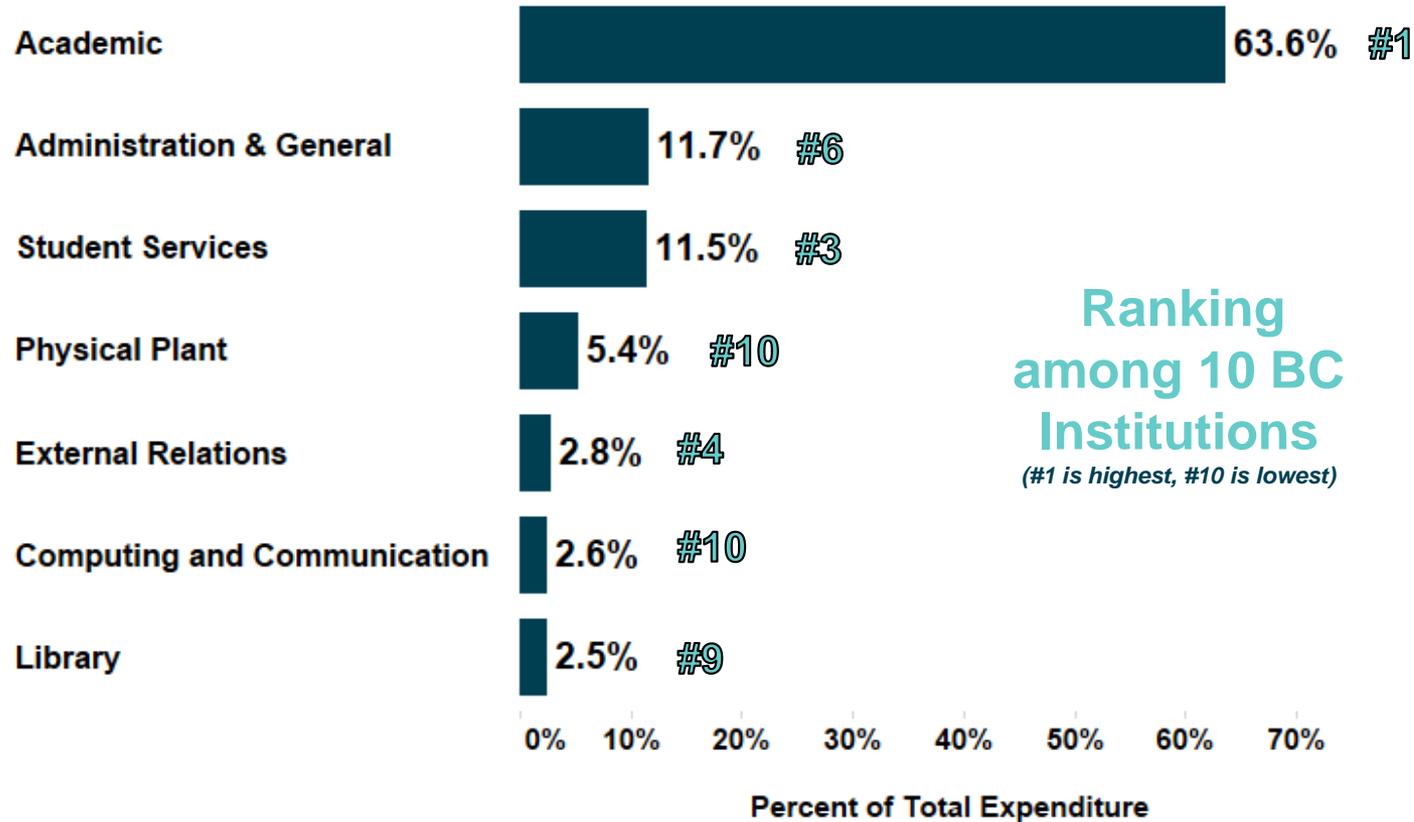
Library – University Libraries and faculties and department's costs of books and periodicals.

Computing and communications – mainly centralized computing and communication facilities under AVP IT Services. In addition, the cost of telephone, mailing, etc. from other divisions.

Physical plant – Facility services in Kamloops and Williams Lake, International Building, and other areas where property rental, insurance, and maintenance can be identified.

External relations – VP Advancement, Marketing and Communications

Distribution of Expenditures – On Campus



*Note. TRU On Campus expenditures
Source: CAUBO Comparison prepared by TRU Finance*