

## **Consolidated Financial Statements**

For the year ended March 31, 2017

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Year ended March 31, 2017

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# STATEMENT OF ADMINISTRATIVE RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

### For the year ended March 31, 2017

The University is responsible for the preparation and presentation of the accompanying consolidated financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards and the Province of British Columbia direction outlined in note 2(a). This responsibility includes selecting appropriate accounting principles and methods and making decisions affecting measurement of transactions in which objective judgment is required. In fulfilling its responsibilities and recognizing the limits inherent in all systems, the University's management has developed and maintains a system of internal controls designed to provide reasonable assurance that the University assets are safeguarded from loss and that the accounting records are a reliable basis for the preparation of financial statements. The system of internal controls is monitored by the University's management.

The Board of Governors carries out its responsibility for review of the consolidated financial statements principally through its Audit Committee. The members of the Audit Committee are not officers or employees of the University. The Audit Committee meets with the management and with the internal and external auditors to discuss the results of audit examinations and financial reporting matters. The auditors have full access to the Audit Committee, with and without the presence of the management.

The consolidated financial statements have been examined by KPMG LLP, Chartered Professional Accountants, the external auditors appointed by the University's Board of Governors. The Independent Auditor's Report outlines the nature of their examination and expresses an opinion on the consolidated financial statements of the University for the year ended March 31, 2017.

On behalf of the University:

Board Chair, James Thomson

Vice-President, Administration and Finance, Matt Milovick



KPMG LLP 200-206 Seymour Street Kamloops BC V2C 6P5 Canada Telephone (250) 372-5581 Fax (250) 828-2928

#### INDEPENDENT AUDITORS' REPORT

To the Board of Governors of Thompson Rivers University, and To the Minister of Advanced Education, Province of British Columbia

We have audited the accompanying consolidated financial statements of Thompson Rivers University (the "University"), which comprise the consolidated statements of financial position as at March 31, 2017, the consolidated statements of operations and accumulated surplus, changes in net debt, cash flows and remeasurement gains and losses for the year ended March 31, 2017 and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation of these consolidated financial statements in accordance with the financial reporting provisions of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the University's preparation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.



#### Opinion

In our opinion, the consolidated financial statements of Thompson Rivers University as at March 31, 2017 and for the year ended are prepared, in all material respects, in accordance with the financial reporting provisions of Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia.

#### Emphasis of Matter

Without modifying our opinion, we draw attention to Note 2(a) to the consolidated financial statements, which describes the basis of accounting and the significant differences between such basis of accounting and Canadian public sector accounting standards.

**Chartered Professional Accountants** 

June 2, 2017

Kamloops, Canada

KPMG LLP

Consolidated Statement of Financial Position

March 31, 2017 with comparative figures for 2016 (thousands of dollars)

			2017		2016
Financial Assets					
Cash	(Note 3)	\$	31,064	\$	24,349
Accounts receivable	(Note 4)	·	8,798	·	8,145
Inventories for resale	, ,		1,551		1,631
Loan receivable	(Note 5)		560		640
Investments	(Note 6a)		57,621		62,185
		\$	99,594	\$	96,950
Liabilities					•
Accounts payable and accrued liabilities	(Note 7)	\$	35,288	\$	28,625
Employee future benefits	(Note 8b)		4,150		4,416
Deferred contributions	(Note 9)		11,774		9,513
Debt	(Note 10)		11,300		11,278
Obligations under capital leases	(Note 11)		37,761		38,314
Deferred capital contributions	(Note 12)		87,613		84,118
		\$	187,886	\$	176,264
Net debt		\$	(88,292)	\$	(79,314)
Non-Financial Assets	,				
Tangible capital assets	(Note 13)	\$	184,182	\$	169,722
Endowments	(Note 15)		6,225		6,225
Inventories held for use	. ,		36		37
Prepaid expenses			902		1,250
		\$	191,345	\$	177,234
Accumulated surplus	(Note 14)	\$	103,053	\$	97,920
A consulated combine is comprised of			•		
Accumulated surplus is comprised of:	(Note 44)	\$	95,304	\$	91,884
Accumulated capital & other surpluses	(Note 14)	Φ	95,30 <del>4</del> 6,225	Φ	6,225
Endowments	(Note 15)		1,524		(189)
Accumulated remeasurement gains and (losses)			•		
		\$	103,053	\$	97,920

Contractual obligations and contingent liabilities (Note 17) See accompanying notes to consolidated financial statements

On behalf of the Board:

Board Chair

Vice-President, Administration and Finance

Consolidated Statement of Operations and Accumulated Surplus

Year ended March 31, 2017 with comparative figures for 2016 (thousands of dollars)

	2017 Budget	2017	2016
	(Note 2(k))		
Revenue:	· · · · · · · · · · · · · · · · · · ·		<u> </u>
Government and other grants	\$ 74,144	\$ 70,365	\$ 74,612
Tuition and other student fees	75,925	78,867	71,993
Revenue recognized from deferred capital contributions	3,590	2,960	4,841
Contract and other revenue	4,744	6,420	5,704
Donations	1,923	2,327	2,194
Investment income	1,758	1,652	2,248
Retail sales, parking, and residence	15,653	17,671	15,380
	177,737	180,262	176,972
Expenses (Note 18):			
Academic instruction	96,132	93,845	90,897
Student support and general operations	47,461	47,423	44,052
Facility operation and maintenance	16,255	17,860	21,337
Research	3,973	3,546	3,508
Ancillary operations	11,619	14,168	13,054
	175,440	176,842	172,848
Annual surplus (restricted for capital) (Note 14)	\$ 2,297	\$ 3,420	\$ 4,124
Accumulated capital & other surpluses, beginning of year	91,884	91,884	87,760
Endowments, beginning of year	6,225	6,225	6,225
Accumulated capital & other surpluses, end of year	94,181	95,304	91,884
Endowments, end of year	6,225	6,225	6,225
Allocations of annual surplus:			
Internally funded capital projects	\$ (1,000)	\$ (14,466)	\$ (6,032)
Board reserve	(1,000)	(1,498)	(1,489)
Capital reserves	(297)	-	(2,425)
Faculty, department and other reserves	<u>-</u>	(47)	(179)
	(2,297)	(16,011)	(10,125)
Annual deficit	\$ -	\$ (12,591)	\$ (6,001)

Consolidated Statement of Changes in Net Debt

Year ended March 31, 2017 with comparative figures for 2016 (thousands of dollars)

	(	2017 Budget Note 2(k))	2017	2016
Annual surplus	\$	2,297	\$ 3,420	\$ 4,124
Capital activities Acquisition of tangible capital assets Amortization of tangible capital assets		(1,000) 7,323 6,323	(20,921) 6,461 (14,460)	 (9,579) 9,323 (256)
Changes in non-financial assets Prepaid expenses Inventories held for use		-	 348 1	(429) 11
Net remeasurement gains (losses)		<u>-</u>	 349 1,713	(418) (1,839)
Decrease (Increase) in net debt for the year		8,620	(8,978)	1,611
Net debt, beginning of year		(79,314)	(79,314)	(80,925)
Net debt, end of year	\$	(70,694)	\$ (88,292)	\$ (79,314)

**Consolidated Statement of Cash Flows** 

Year ended March 31, 2017 with comparative figures for 2016 (thousands of dollars)

	 2017	2016
Cash provided by (used in):		
Operating activities:		
Annual surplus	\$ 3,420	\$ 4,124
Items not involving cash:		
Amortization of tangible capital assets	6,461	9,323
Revenue recognized from deferred capital contributions	(2,960)	(4,841)
Change in non-cash operating working capital:		
Accounts receivable	(653)	2,113
Prepaid expenses	348	(429)
Inventories held for use	1	11
Inventories for resale	80	115
Accounts payable	6,663	439
Employee future benefits	(266)	(405)
Deferred contributions	2,261	`665
Net change in cash from operating activities	 15,355	11,115
Capital activities:		
Acquisition of tangible capital assets	(20,921)	(9,356)
Investing activities:		
Investments	4,564	(9,889)
Loan receivable	80	80
Net remeasurement gains (losses)	 1,713	(1,839)
Net change in cash from investing activities	6,357	(11,648)
Financing activities:		4
Debt	22	(22)
Deferred capital contributions	6,455	3,547
Obligations under capital lease	(553)	 (529)
Net change in cash from financing activities	5,924	2,996
Net change in cash	6,715	(6,893)
Cash, beginning of year	24,349	31,242
Cash, end of year	\$ 31,064	\$ 24,349
Non-cash transactions:		
Acquisition of assets under capital lease	\$ -	\$ 223

Consolidated Statement of Remeasurement Gains and Losses

Year ended March 31, 2017 with comparative figures for 2016 (thousands of dollars)

	2017		2016
Unrealized gains (losses) at beginning of year on Portfolio investments	\$ (189)	\$	1,650
Unrealized gains (losses) during the year on			
Portfolio investments	985		(2,011)
Losses reclassified to the statement of operations	 728		172
Net remeasurement gains (losses) for the year	1,713		(1,839)
Unrealized gains (losses) at the end of year on Portfolio investments	\$ 1,524	<b>\$</b>	(189)

Notes to Consolidated Financial Statements

Year ended March 31, 2017

#### 1. Authority and purpose

Thompson Rivers University (the "University") operates under the authority of the Thompson Rivers University Act of British Columbia. The University is a not-for-profit entity governed by a Board of Governors, the majority of which are appointed by the provincial government of British Columbia. The University is a registered charity and is therefore exempt from income taxes under section 149 of the Income Tax Act.

The University offers a broad range of program options including graduate and undergraduate degrees, career diplomas, and trades training at its Kamloops and Williams Lake campuses through on campus and distance learning opportunities.

#### 2. Summary of significant accounting policies

The consolidated financial statements of the University are prepared by management in accordance with the basis of accounting described below. Significant accounting policies of the University are as follows:

#### (a) Basis of accounting

These consolidated financial statements have been prepared in accordance with Section 23.1 of the Budget Transparency and Accountability Act of the Province of British Columbia supplemented by Regulations 257/2010 and 198/2011 issued by the Province of British Columbia Treasury Board.

The Budget Transparency and Accountability Act requires that the financial statements be prepared in accordance with the set of standards and guidelines that comprise generally accepted accounting principles for senior governments in Canada, or if the Treasury Board makes a regulation, the set of standards and guidelines that comprise generally accepted accounting principles for senior governments in Canada as modified by the alternate standard or guideline or part thereof adopted in the regulation.

Regulation 257/2010 requires all taxpayer supported organizations in the Schools, Universities, Colleges and Hospitals sectors to adopt Canadian public sector accounting standards without any PS4200 elections.

Regulation 198/2011 requires that restricted contributions received or receivable for acquiring or developing a depreciable tangible capital asset or contributions in the form of a depreciable tangible capital asset are to be deferred and recognized in revenue at the same rate that amortization of the related tangible capital asset is recorded.

For British Columbia taxpayer supported organizations, these contributions include government transfers and restricted contributions.

The accounting policy requirements under Regulation 198/2011 are significantly different from the requirements of Canadian public sector accounting standards which requires that:

- government transfers, which do not contain a stipulation that creates a liability, be recognized
  as revenue by the recipient when approved by the transferor and the eligibility criteria have
  been met in accordance with public sector accounting standard PS3410; and
- externally restricted contributions be recognized as revenue in the period in which the resources
  are used for the purpose or purposes specified in accordance with public sector accounting
  standard PS3100.

As a result, revenue recognized in the statement of operations and certain related deferred capital contributions would be recorded differently under Canadian public sector accounting standards.

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### (b) Basis of consolidation

#### (i) Consolidated entities

The consolidated financial statements reflect the assets, liabilities, revenues, and expenses of organizations which are controlled by the University. Controlled organizations are consolidated except for Government Business Enterprises (GBEs) which are accounted for by the modified equity method. The TRU Community Corporation (TRUCC), a 100% owned subsidiary, is fully consolidated into these statements.

#### (ii) Investment in Government Business Enterprises

Investments in Government Business Enterprises (GBEs) are accounted for using the modified equity method as required by Public Sector Accounting Standards. Under this method, the University records only the investment in the business enterprise, net income or loss of the GBE and other adjustments to equity but does not consolidate all transactions and balances. Under the modified equity method, no adjustment is made to conform to the accounting policies of government, with the exception that if other comprehensive income exists, it is accounted for as an adjustment to accumulated surplus. GBEs report using the International Financial Reporting Standards framework. Inter-organizational transactions and balances are not eliminated, except for any profit or loss on transactions between entities that involve assets that remain within the entities controlled by the University.

Currently the only GBE of the University is Thompson Rivers University Community Trust (TRUCT) (Note 6b). The trustee of the TRUCT is TRUCC. The fiscal year end of the Trust is December 31, 2016. Significant transactions between the Trust's year-end and the March 31, 2017 year-end of the University are recognized where applicable.

#### (c) Cash

Cash includes cash on hand and short-term deposits.

#### (d) Financial instruments

- (i) Fair value category: Portfolio investments that are quoted in an active market are reflected at fair value as at the reporting date. Other financial instruments which the University has designated to be recorded at fair value include derivative instruments, cash and cash equivalents. Sales and purchases of investments are recorded on the trade date. Transaction costs related to the acquisition of investments are recorded as an expense. Unrealized gains and losses on financial assets are recognized in the Statement of Remeasurement Gains and Losses until such time that the financial asset is derecognized due to disposal or impairment. At the time of de-recognition, the related realized gains and losses are recognized in the Statement of Operations and related balances reversed from the Statement of Remeasurement Gains and Losses.
- (ii) Cost category: Realized gains, losses and interest expense are recognized in the Statement of Operations when the financial asset is derecognized due to disposal or impairment. Accounts receivable, accounts payable and accrued liabilities are measured at cost. Any gains, losses or expenses are recorded in the annual surplus (deficit) depending on the nature of the financial asset or liability that gave rise to the gains, losses or expenses. Loans receivable are recorded at cost less any amount for valuation allowance. Valuation allowances are made when collection is in doubt. Interest is accrued on loans receivable to the extent it is deemed collectible.

Notes to Consolidated Financial Statements

Year ended March 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### (e) Inventories for resale

Inventories held for resale, such as books, office and paper supplies, clothing and food stuffs are recorded at the lower of cost or net realizable value. Net realizable value is the estimated selling price.

#### (f) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

#### (i) Tangible capital assets

Tangible capital assets are recorded at cost, which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Donated assets are recorded at fair value at the date of donation. Interest is not capitalized whenever external debt is issued to finance the construction of tangible capital assets. The cost of the tangible capital assets, excluding land, are amortized on a straight line basis over their estimated useful lives shown below (land is not amortized as it is deemed to have a permanent value):

Tangible Capital Assets	Amortization Period
Land improvements Buildings, renovations, and buildings under capital	10 - 30 years
lease Furniture, equipment, equipment under lease and library acquisitions	15 - 50 years 3 - 10 years

Assets under construction are not amortized until the asset is available for productive use.

Tangible capital assets are written down when conditions indicate that they no longer contribute to the University's ability to provide goods and services.

During the year, the University undertook a comprehensive review of its estimated useful lives for tangible capital assets. As a result of this review, the University reassessed certain estimated useful lives effective April 1, 2016.

Buildings and renovations – 15 - 50 years (previously 40 years) Site improvements – 10-30 years (previously 10 years) Computing equipment – 3 – 10 years (previously 3 years)

The changes in useful lives, when compared to prior useful lives, had the effect of decreasing amortization expense and revenue recognized from deferred capital contributions for the year ended March 31, 2017 by \$2.9 million and \$1.9 million respectively.

#### (ii) Works of art and historic assets

Works of art and historic assets are not recorded as assets in these financial statements.

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

#### 2. Summary of significant accounting policies (continued)

#### (iii) Leased tangible capital assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

#### (iv) Inventories held for use

Inventories held for use are recorded at cost and consist of office supplies.

#### (g) Employee future benefits

The University and its employees make contributions to the College Pension Plan and Municipal Pension Plan which are multi-employer joint trustee plans. These plans are defined benefit plans, providing a pension on retirement based on the member's age at retirement, length of service and highest earnings averaged over five years. Inflation adjustments are contingent upon available funding. As the assets and liabilities of the plans are not segregated by institution, the plans are accounted for as defined contribution plans and any contributions by the University to the plans are expensed as incurred.

The University offers an employee future benefits plan providing accumulated sick leave. For accounting purposes, the University measures the accrued benefit obligations and determines the expense of the fiscal period through actuarial valuations and extrapolations. Adjustments arising from changes in actuarial assumptions and actuarial gains and losses are amortized over the Expected Average Remaining Service Lifetime (EARSL) of active employees.

Vacation benefits for the University's unionized and exempt employees are accrued as earned. The obligations under these benefits are based on the applicable collective agreements for the faculty and support employees, and the employment contracts for exempt employees.

#### (h) Revenue recognition

Tuition, student fees and sales of goods and services are recognized as revenue in the period to which they apply.

Unrestricted donations and grants are recorded as revenue when receivable if the amounts can be estimated and collection is reasonably assured.

Restricted donations and grants are reported as revenue depending on the nature of the restrictions placed on the use of the funds by the contributors as follows:

- (i) Contributions for the purpose of acquiring or developing a depreciable tangible capital asset or in the form of a depreciable tangible capital asset, in each case for use in providing services are recorded and referred to as deferred capital contributions and recognized in revenue at the same rate that amortization of the tangible capital asset is recorded. The reduction of the deferred capital contributions and the recognition of the revenue are accounted for in the fiscal period during which the tangible capital asset is used to provide services.
- (ii) Contributions restricted for specific purposes other than for those to be held in perpetuity or the acquisition or development of a depreciable tangible capital asset are recorded as deferred contributions and recognized in revenue in the year in which the stipulation or restriction on

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

#### 2. Summary of significant accounting policies (continued)

the contribution have been met.

- (iii) Contributions required to be retained in perpetuity, allowing only the investment income earned thereon to be spent are recorded as revenue for the portion to be held in perpetuity and as deferred contributions for the investment income earned thereon.
- (iv) The University leases land to third parties as described in Note 11. Cash received from land leases is recognized in revenue in the period to which it applies.
- (v) Investment income includes interest recorded on an accrual basis and dividends recorded as declared, realized gains and losses on the sale of investments, and write downs on investments where the loss in value is determined to be other-than-temporary.

#### (i) Use of estimates

The preparation of the financial statements in accordance with Canadian Public Sector Accounting standards requires management to make estimates and assumptions. These estimates and assumptions affect the reported amounts of assets, liabilities, revenues, expenses, and related disclosures. Key areas where management has made estimates and assumptions include those related to the determination of useful lives of tangible capital assets for amortization and the amortization of related deferred capital contributions, present value and provisions for employee future benefits. Where actual results differ from these estimates and assumptions, the impact will be recorded in future periods when the difference becomes known.

#### (i) Foreign currency translation

The University's functional currency is the Canadian dollar. Transactions in foreign currencies are translated into Canadian dollars at the exchange rate in effect on the transaction date. Monetary assets and liabilities denominated in foreign currencies and non-monetary assets and liabilities which were designated in the fair value category under the financial instrument standards are reflected in the financial statements in equivalent Canadian dollars at the exchange rate in effect on the statement date. Any gain or loss resulting from a change in rates between the transaction date and the settlement date or balance sheet date is recognized in the Statement of Remeasurement Gains and Losses. In the period of settlement, the related cumulative remeasurement gain/loss is reversed in the Statement of Remeasurement Gains and Losses and the exchange gain or loss in relation to the exchange rate at the date of the item's initial recognition is recognized in the Statement of Operations.

#### (k) Budget figures

Budget figures have been provided for comparative purposes and have been compiled from the Annual Budget Report approved by the University's Board of Governors on March 18, 2016. The budget is reflected in the Statement of Operations and Accumulated Surplus, Statement of Changes in Net Debt and in Note 18, Expenses by object.

Notes to Consolidated Financial Statements

Year ended March 31, 2017

#### 3. Cash

	 In thousands			
	 2017		2016	
Restricted cash Unrestricted cash	\$ 1,022 30,042	\$	1,022 23,327	
	\$ 31,064	\$	24,349	

Restricted cash consists of \$1.0 million deposited into a lock box account at Desjardins Trust Inc. for the monthly capital lease payments.

#### 4. Accounts receivable

		2017		2016
Trade Student and sponsor Related parties	\$	4,095 1,991 2,936	\$	3,209 1,072 5,242
Allowance for doubtful accounts	\$	(224) 8,798	\$	(1,378) 8,145

Trade consists of amounts receivable from customers, various government agencies and universities not related to the Province of BC, and government tax credits and rebates.

Student and sponsor consists of amounts due from individual students and businesses or agencies paying tuition and/or fees on behalf of students.

Related parties consist of amounts due from various provincial government entities, the Thompson Rivers University ("TRU") Foundation, the TRU Alumni Association and employees of the University.

#### 5. Loan receivable

	In thousands			
		2017		2016
TRU Student Union term loan, receivable in annual principal installments of \$80 thousand plus interest at 5.75%, due February 26, 2024, secured by current and future student union fees	\$	560	\$	640

#### 6. Financial instruments

Fair value of financial instruments:

The financial instruments measured at fair value held within each investment are classified according to a hierarchy which includes three levels, reflecting the reliability of the inputs involved in the fair value determination.

- Level 1: guoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included within Level 1 that are observable for

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

#### 6. Financial instruments (continued)

the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

 Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The University's financial instruments are all considered to be level 1 instruments for which the fair value is determined based on quoted prices in active markets with the exception of the Investment in TRUCT which is not determined based on active market prices. Changes in fair valuation methods or in the availability of market observable inputs may result in a transfer between levels. During the year there were no significant transfers of securities between the different levels.

#### (a) Investments

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•		2017		2016
Investments are comprised of Canadian and foreign equities, government and corporate bonds with various maturity dates and investment in TRUCT. The weighted average rate of return for bonds is 4.78% (March 31, 2016 – 3.49%)			·	
Cash	\$	-	\$	88
Equities at cost Equities – unrealized gains (losses)		32,242 1,796		23,145 (579)
Bonds at cost Accrued interest Bonds - unrealized gains		15,123 10,009 4,472		30,042 10,577 4,949
Investment in Government Business Enterprise (Note 6b)	\$	204 63,846	\$	188 68,410
Portfolio and other investments Endowments	\$	57,621 6,225 63,846	\$	62,185 6,225 68,410

#### (b) Investment in Government Business Enterprise

Included in Investments is the University's investment in the TRUCT. TRUCT was established in October 2011 but commenced operations in 2014. The purpose of TRUCT is to develop property on behalf of the University. The University granted TRUCT the ability to sell 99-year leases on portions of land owned by the University. The beneficiaries of the TRUCT are the University and TRU Foundation.

Notes to Consolidated Financial Statements

Year ended March 31, 2017

#### 6. Financial instruments (continued)

Financial information as of December 31, 2016 for TRUCT is as follows:

	In thousands		
	201	6	2015
Assets Liabilities	. \$ (1,5	66 \$ 18)	53 (750)
Equity	(1,45		(697)
Revenues		-	-
Expenses	(7:	55)	(494)
Net loss	\$ (7:	55) \$	(494)

#### 7. Accounts payable and accrued liabilities

	 In thousands						
	 2017		2016				
Trade payable and accrued liabilities	\$ 21,414	\$	15,325				
Wages payable	5,702		5,346				
Accrued vacation payable	8,172		7,954				
	\$ 35,288	\$	28,625				

#### 8. Employee future benefits

#### (a) Pension benefits

The University and its employees contribute to the College Pension Plan and Municipal Pension Plan (jointly trusteed pension plans). The boards of trustees for these plans, representing plan members and employers, are responsible for administering the pension plans, including investing assets and administering benefits. The plans are multi-employer defined benefit pension plans. Basic pension benefits provided are based on a formula. As at August 31, 2016, the College Pension Plan has about 14,000 active members, and approximately 7,000 retired members. As at December 31, 2015, the Municipal Pension Plan has about 189,000 active members, including approximately 5,800 from universities and colleges.

The most recent actuarial valuation for the College Pension Plan as at August 31, 2015, indicated a \$67 million surplus for basic pension benefits. The next valuation will be August 31, 2018, with results available in 2019. The most recent actuarial valuation for the Municipal Pension Plan as at December 31, 2015, indicated a \$2,224 million funding surplus for basic pension benefits. The next valuation will be December 31, 2018, with results available in 2019.

Employers participating in the plans record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plans record accrued liabilities and accrued assets for the plans in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plans.

The University paid \$8.29 million for employer contributions to the plans in fiscal 2017.

Notes to Consolidated Financial Statements

Year ended March 31, 2017

#### 8. Employee future benefits (continued)

(b) Accumulated sick leave and other retirement benefit arrangements liability

The University sponsors a benefit plan that provides post-employment benefits to certain employees. The benefits offered to employees include vested and non-vested sick leave. The plan does not require any contributions from employees. The accrued benefit obligation and the net periodic benefit cost were estimated for a 5-year period by an actuarial valuation completed on March 18, 2015.

The benefit liability at March 31, 2017 includes the following components:

	In thousands						
		2017	2016				
Accrued benefit obligation, beginning of year	\$	3,997	\$	4,342			
Current service cost		293		286			
Interest cost		114		121			
Benefits paid		(612)		(752)			
Accrued benefit obligation, end of year		3,792		3,997			
Unamortized net actuarial gain		358		419			
Accrued benefit liability, end of year	\$	4,150	\$	4,416			

The benefit expense at March 31, 2017 for employee future benefits includes the following components:

	In thousands						
		2017		2016			
Current service cost	\$	293	\$	286			
Interest cost		114		121			
Amortization of net actuarial gain		(60)		(60)			
Employee future benefit expense	\$	347	\$	347			

The significant actuarial assumptions adopted in measuring the University's accrued benefit obligation are as follows:

Measurement date of accrued benefit obligation:	March 31, 2017
Beginning of period discount rate, April 1, 2015	3.00%
End of period discount rate, March 31, 2019	2.85%
Expected future salary increase	2.50%
Expected average remaining service lifetime of active employees	9 years
(EARSL)	-

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

#### 9. Deferred contributions

Deferred contributions are comprised of funds restricted for the following purposes:

	in thousands						
		2017		2016			
Tangible capital assets	\$	6,134	\$	3,114			
Sponsored research and specific purpose		2,566		2,928			
Operating and other		2,115		2,994			
Endowment		959		477			
	\$	11,774	\$	9,513			

Changes in the deferred contribution balance are as follows:

	In thousands										
						20 <sup>-</sup>	17				
	Tangible capital assets		Sponsored research & specific purpose		Operating & other		Endo	wment		Total	
Balance, beginning of year	\$ 3	3,114	\$	2,928	\$	2,994	\$	477	\$	9,513	
Contributions & other revenue received during the year	ę	9,475		6,802	1	71,844		857		188,978	
Transfer to deferred capital contribution	(6	3,455)		-		-		-		(6,455)	
Recognition to revenue		-		(7,164)	(1	72,723)		(375)	(	180,262)	
Balance, end of year	\$ 6	5,134	\$	2,566	\$	2,115	\$	959	\$	11,774	

						In thou	sands	1		
						20	16			
	cap		Sponsored research capital assets purpose		Operating & other		Endo	owment		Total
Balance, beginning of year Contributions & other revenue received	\$	2,172	\$	1,985	\$	3,707	\$	984	\$	8,848
during the year		4,489		6,450	1	70,432		(187)	•	181,184
Transfer to deferred capital contribution		(3,547)		- (E E07)	(4	- 71 115)		- (320)		(3,547)
Recognition to revenue Balance, end of year	\$	3,114	\$	(5,507) 2,928	\$	71,145) 2,994	\$	477	\$	176,972) 9,513

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

#### 10. Debt

		In thou	ısand	S
est at the rate of 0.56% per annum, repayable at maturity on mber 17, 2017.  of Montreal unsecured demand loan, bears interest at 1.89%, vable at maturity on May 31, 2018.  of Montreal unsecured demand loan, bears interest at Bank of real prime, repayable at maturity on January 3, 2018. Bank of		2016		
Ministry of Finance commercial paper, unsecured, bears interest at the rate of 0.56% per annum, repayable at maturity on November 17, 2017.	\$ 4,500 \$ 0%, 6,000 c of c of 800	4,478		
Bank of Montreal unsecured demand loan, bears interest at 1.89%, repayable at maturity on May 31, 2018.		6,000		6,000
Bank of Montreal unsecured demand loan, bears interest at Bank of Montreal prime, repayable at maturity on January 3, 2018. Bank of Montreal prime on March 31, 2017 was 2.70%.	paper, unsecured, bears er annum, repayable at maturity on \$ 4,500 \$ emand loan, bears interest at 1.89%, 11, 2018. 6,000 emand loan, bears interest at Bank of naturity on January 3, 2018. Bank of			800
	\$	11,300	\$	11,278

Principal repayments for the next year are estimated at \$11,300 thousand.

#### 11. Obligations under capital leases

The University has entered into a Land Lease agreement with Dacon Corporation Ltd. ("Dacon"). Under the terms of the Land Lease, the University has leased 0.5 of a hectare of land on its Kamloops Campus to Dacon from April 1, 2005 to August 31, 2047. The land lease required Dacon to construct a student residence with approximately 580 beds in accordance with plans approved by the University. Annual rent under the Land Lease is \$5 thousand for the term of the agreement. The University will pay Dacon a surrender fee at the end of the lease equal to Dacon's net investment in the assets constructed on the land.

A Project Financing Agreement between the University, Dacon and Desjardins Trust Inc. obligates the University to make payments of principal and interest on the indebtedness incurred on the construction of the residence if for any reason the payments are not made by the primary debtor, Dacon. The interest rate on the debt is 5.14% (2016 - 5.14%).

The University has also entered into a sublease with Dacon. Under the terms of the Sublease, the University leases the student residence from Dacon from September 1, 2006 for the term of the land lease less one day. Rent under the sublease is (i) Dacon's debt service costs associated with the financing of the residence, and (ii) 60% of the free cash flow each year (net of a contribution to a capital reserve fund) from the residence as defined in the sublease.

The University has entered into a Management Agreement with Dacon and Campus Living Centres Inc. ("CLC"). Under the terms of the Management Agreement, the University retains CLC, for the term of the sublease, to manage the residence and to comply with the obligations of the University under the sublease.

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

#### 11. Obligations under capital leases (continued)

Commencing October 1, 2015 the University has entered into 5-year Agreement with the Imperial Parking Canada Corporation for the provision of parking meters. The ownership of the meters will be transferred to the University at the expiration of the agreement on September 30, 2020. The interest rate on the lease is 2.49%.

The above agreements are recognized in the financial statements of the University as assets acquired under a capital lease and a capital lease obligation. The minimum future lease payments are as follows:

	In thousands					
		2017		2016		
Year ending March 31:						
2017	\$	-	\$	2,484		
2018		2,484		2,484		
2019		2,484		2,484		
2020		2,484		2,484		
2021		2,464		2,464		
2022		2,441		2,441		
Thereafter		61,485		61,485		
Total minimum lease payments		73,842		76,326		
Less amounts representing interest		(36,081)		(38,012)		
Present value of net minimum capital lease payments	\$	37,761	\$	38,314		

Total interest under capital lease payments for the year was \$1.9 million (2016 - \$2.0 million).

#### 12. Deferred capital contributions

Contributions for the purpose of acquiring tangible capital assets are referred to as deferred capital contributions. Amounts are recognized into revenue as the liability is extinguished over the useful life of the asset. Province of British Columbia Treasury Board regulation 198/2011 provided direction on accounting treatment of restricted capital contributions.

Changes in the deferred capital contributions balance are as follows:

	In thousands				
	2017		2016		
Balance, beginning of year Contributions received during the year	\$ 84,118	\$	85,412		
Government grants	8,562		2,785		
Donations and other	53		702		
Changes in amounts deferred	 (2,160)		60		
	 6,455		3,547		
Less: revenue recognized from deferred capital contributions	(2,960)		(4,841)		
Balance, end of year	\$ 87,613	\$	84,118		

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

13. Tangible capital as:	ssets	asset	pital	e ca	ibl	ng	Tai	3.	1
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13. Tangible capital assets										
				<u>In</u>	thou	usands				_
					20	17				
						Building and				_
					eq	uipment under	ec	urniture, juipment		
		and and vements		Buildings		capital lease		nd library Juisitions	Tota	<u> i </u>
Cost, beginning of year	\$	16,932	\$	183,111	\$	42,131	\$	74,480	\$ 316,654	4
Additions		3,083		13,174		-		4,664	20,92	1
Cost, end of year		20,015		196,285		42,131		79,144	337,57	<u>5</u>
Accumulated amortization,										
beginning of year		8,921		61,110		11,526		65,375	146,93	
Amortization expense		235		3,586		1,050		1,590	6,46	1_
Accumulated amortization, end of year		9,156		64,696		12,576		66,965	153,39	<u>3</u> _
Net book value	\$	10,859	\$	131,589	\$	29,555	\$	12,179	\$ 184,18	2
				In	tho	usands				
					20	)16				_
			- 4		<del></del> ;	Building and				
					eq	uipment under	ec	urniture, quipment		
		and and vements		Buildings		capital lease		nd library Juisitions	Tota	<u>al</u> _
Cost, beginning of year	\$	12,826	\$	182,830	\$	41,908	\$	69,511	\$ 307,07	5
Additions		4,106		281		223		4,969	9,57	9_
Cost, end of year		16,932		183,111		42,131		74,480	316,65	4_
Accumulated amortization,										
beginning of year		8,626		56,653		10,487		61,843	137,60	9
Amortization expense		295		4,457		1,039		3,532	9,32	<u>3</u>
Accumulated amortization, end of year		8,921		61,110		11,526		65,375	146,93	2
Net book value	\$_	8,011	\$	122,001	\$	30,605	\$	9,105	\$ 169,72	2

Assets under construction having a value of \$4,222 thousand (2016 - \$122 thousand) have not been amortized. Amortization of these assets will commence when the asset is put into service.

Notes to Consolidated Financial Statements

Year ended March 31, 2017

#### 14. Accumulated surplus

Accumulated capital & other surpluses consist of the following:

	In thousands				
		2017		2016	
Invested in tangible capital assets:					
Tangible capital assets	\$	184,182	\$	169,722	
Debt used for capital asset acquisition		(10,295)		(10,272)	
Amounts financed by deferred capital contributions		(87,613)		(84,118)	
Capital lease obligation	(37,761) (3			(38,314)	
		48,513		37,018	
Internally restricted:					
Designated and specific purpose reserves	6,549			7,899	
Faculty and department reserves		9,036		9,658	
Capital reserves		27,347		33,591	
Residence repair and replacement reserve		859		718	
		43,791		51,866	
Unrestricted		3,000		3,000	
Total accumulated capital & other surpluses	-\$	95,304	\$	91,884	
Endowments		6,225		6,225	
Accumulated remeasurement gains (losses)		1,524		(189)	
Accumulated surplus		103,053	\$	97,920	

Invested in tangible capital assets represent assets purchased with unrestricted and internally restricted surpluses.

Designated and specific purpose reserves are set aside for future operations and projects for which specific funding has been received or allocated.

Faculty and department reserves are the unspent operating funds which faculties and departments are permitted to carry forward at the end of each year. These also include professional development and other operating funds.

Capital reserves are amounts restricted for purchases of land, buildings and equipment.

Residence repair and replacement reserve is an amount set aside for repairs to the building and repairs or replacement of furniture, fixtures and equipment.

Notes to Consolidated Financial Statements

Year ended March 31, 2017

#### 15. Endowments

Endowment principal is to be maintained in perpetuity. The investment income generated from endowments is restricted and can be spent only in accordance with the various purposes established by the donors or the University's Board of Governors.

Changes to the endowment balances are as follows:

Balance, beginning of the year
Portion available for distribution, beginning of the year
Restricted investment income (loss)
Expenses during the year
Portion available for distribution, end of year
Balance, end of year

 In thousands					
2017		2016			
\$ 6,225	\$	6,225			
477		984			
857		(187)			
(375)		(320)			
 (959)		(477)			
\$ 6,225	\$	6,225			

#### 16. Financial risk management

The Board of Governors, through management, ensures that the University has processes in place to identify and monitor major risks.

#### (a) Interest rate risk:

The University is exposed to the interest rate risk in respect of its portfolio investments, which earn interest income at various rates, and its debt, which bears interest at rates as disclosed in Note 10.

#### (b) Credit risk:

Unless otherwise disclosed in these financial statements, the University is not subject to significant credit risk associated with its financial instruments. The maximum credit risk for the University's financial assets is the carrying value of the asset.

#### (c) Market risk:

Market risk is the risk that changes in market prices, as a result of changes in interest rates and equity prices will affect the University's income and the value of its holdings of financial instruments. The objective of market risk management is to manage and control risk exposures within acceptable parameters, while maximizing the return. The composition of the Universities investments includes fixed income, equities, and other investments. The composition varies based on the University's needs and investment objectives. The investment in equity and other investments is not to exceed 35% with the balance invested in fixed income.

#### (d) Liquidity risk:

Liquidity risk is the risk that the University will not be able to meet its financial obligations as they become due. The University manages liquidity risk by continually monitoring actual and forecasted cash flows from operations and anticipated investing and financing activities to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stress conditions, without incurring unacceptable losses or risking damage to the University's reputation.

**Notes to Consolidated Financial Statements** 

Year ended March 31, 2017

#### 17. Contractual obligations and contingent liabilities

(a) The University is committed to payments under various contracts and leases with various expiry dates through 2022 as detailed below:

	In thousands						
Year	Equipment and operating leases		Janitorial a	and other contracts	Total		
2018	\$	879	\$	2,390	\$	3,269	
2019	•	609	Ψ	775	Ψ	1,384	
2020		250		345		595	
2021		155		189		344	
2022		102		-		102	

- (b) The University has agreed to contribute one third of the net operating loss of the City of Kamloops Aquatic Centre to a maximum of \$150 thousand annually. The University's proportionate contribution of the 2017 Aquatic Centre operating loss amounted to \$150 thousand (2016 \$150 thousand).
- (c) From time to time, the University is involved in litigation or proceedings relating to claims arising out of its operations in the ordinary course of business. It is expected that the ultimate outcome of these claims will not have a material effect on the financial position of the University. The majority of these claims are covered by the University's insurance coverage. Any University obligations that may result from these claims will be recorded in the period when it becomes likely and determinable.

#### 18. Expenses

The following is a summary of expenses by object:

	In thousands				
		Budget		2017	2016
Advertising and public relations	\$	5,567	\$	5,422	\$ 5,504
Amortization of capital assets		7,323		6,461	9,323
Bank charges, interest and bad debt		1,428		957	1,389
Building, equipment, operations and					·
maintenance		6,273		9,357	7,856
Bursaries, awards and scholarships		4,241		4,562	4,464
Computer supplies and licenses		1,072		1,228	1,121
Cost of materials sold		6,009		6,904	6,758
Interest on capital lease obligation		1,953		1,929	1,951
Interest on debt		150		159	176
Leases and rentals		3,066		3,082	3,029
Professional fees and contracted services		10,712		13,209	13,343
Salaries and benefits		117,622		113,215	107,860
Supplies, postage and freight		4,966		4,937	5,000
Travel		5,058		5,420	5,074
	\$	175,440	\$	176,842	\$ 172,848

Notes to Consolidated Financial Statements

Year ended March 31, 2017

#### 19. Related organizations

The University is associated with the following organizations, which have not been consolidated into the University's financial statements.

- (a) The TRU Foundation (the "Foundation") has been established for the benefit of the University and its students. During the fiscal period ending March 31, 2017 the Foundation fundraised and donated to the University \$130 thousand for capital projects (2016 \$130 thousand), and \$2.0 million for bursaries, scholarships, and other projects (2016 \$1.8 million).
- (b) Other provincial government operations

The University is related through common ownership to all Province of British Columbia ministries, agencies, school districts, health authorities, colleges, universities, and crown corporations. Transactions with these entities are considered to be in the normal course of operations and are recorded at the exchange amount which is the amount of consideration established and agreed to by the related parties.